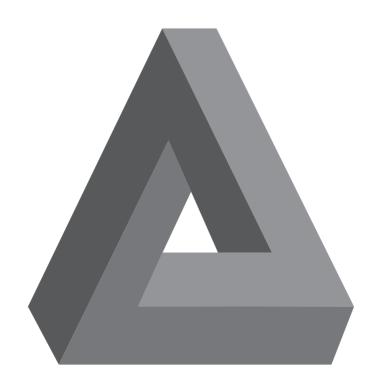


Annual Report 2018



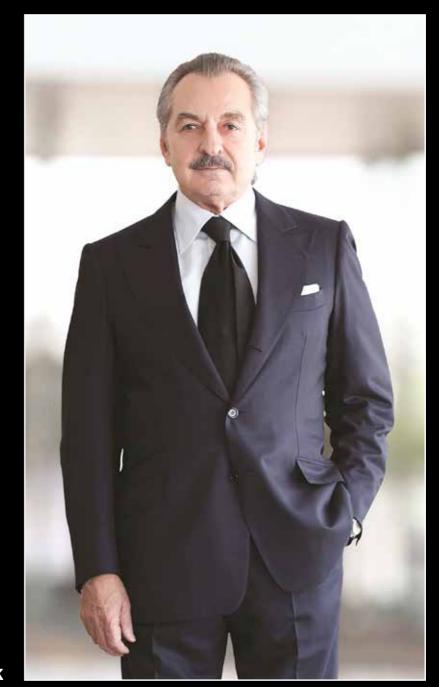


OUR IMMEASURABLE LOSS

We are experiencing an indescribable sadness for the loss of our Chairman, Mr Ali Raif Dinçkök.

Mr. Dinçkök was an exemplary person who guided each and every one of us with his work ethics, hardwork, discipline and philanthropy. He was a visionary businessman with the emphasis he placed on culture and art.

We will always remember him fondly with love, respect and gratitude that transcends time.



Ali Raif Dinçkök

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THE LARGEST ACRYLIC FIBER PRODUCER IN THE WORLD, THE FOREMOST BRAND IN TURKEY AND A LEADER IN INNOVATION...









AGENDA

Aksa Akrilik Kimya Sanayii A.Ş.

AGENDA FOR THE 2018 ORDINARY GENERAL ASSEMBLY MEETING OF AKSA AKRILIK KIMYA SANAYII ANONIM ŞIRKETI

- Presiding Board of the General Assembly,
- prepared by the Board of Directors,
- 4. Reading, discussing and approval of the Financial Statements for the year 2018,
- 5. Releasing the members of the Board of and authority to the members of the Board of Directors individually with regard to the Directors, Company's activities in 2018,
- **6.** Determining the usage of profit, percentages of profit distribution and profit sharing,
- Members according to the number of members the Public Disclosure Platform. determined,
- Members and Independent Directors,
- Turkey, and the decision of the Board of Directors benefits acquired by the Company in 2018. on the matter.

1. Opening of the meeting and election of the either with the Company or its subsidiaries, and/ or have carried out commercial transactions in the same line of business with the Company or its 2. Reading and discussing the 2018 Annual Report subsidiaries either by themselves or on behalf of others, or have become partners without limits of liability in a company that is engaged in the same 3. Reading the Auditors' Report for the year 2018, line of business, informing the shareholders with regard to such transactions,

- 11. Pursuant to articles 395 and 396 of the Turkish Commercial Code, granting permission
- 12. Informing the shareholders about the Company's share buyback transactions on the stock exchange in accordance with the permission given by the Capital Markets Board 7. Determination of the number of members and in its press releases dated 21 July and 25 July term of office of the Board of Directors; election 2016 and based on the decision of the Board of of Board Members and Independent Board Directors dated May 9, 2018 and its disclosure on
- 13. Pursuant to the Capital Markets Law, 8. Determination of remuneration for the Board informing the shareholders about the donations and aid made by the Company in 2018,
- 9. Submitting the selection of the Independent 14. Pursuant to Article 12 of the Communiqué Auditor for approval pursuant to the Turkish on Corporate Governance, informing the Commercial Code, the 'Communiqué on shareholders about the sureties, pledges, Independent Auditing Standards in Capital mortgages and guarantees given by the Company Markets' issued by the Capital Markets Board of in favor of third parties and on the income and
- **15.** Submission of the amendment draft of Article 10. Pursuant to the Capital Markets Board's 7 of the Articles of Association of the Company Communiqué on Corporate Governance, in the entitled 'Board of Directors' for the approval event that controlling shareholders, members of of the General Assembly, provided that the the Board of Directors, executive management necessary permissions are obtained from The and their first and second degree relatives by Energy Market Regulatory Authority, the Capital blood or by marriage have carried out significant Markets Board and the Ministry of Customs and transactions that may result in conflict of interest Trade, and as approved by them.

Message From the Chairman of the **Board of Directors**

Dear Shareholders,

In 2018, as Akkök Holding, we experienced an indescribable sadness for the loss of our Chairman, Mr. Ali Raif Dinçkök. We have lost a visionary businessman, an inspiring leader. As an industrialist who loved his country very much, he invested back in this country what he had gained and had put his signature on many successes. We will miss him very much and we will continue to invest in the future of our country from where he left.

With Mr. Trump's coming to power in the United States, there have been substantial changes in global politics and economy. The measures taken to limit imports from China, incentives to direct the investments of US multinationals back to the US, interest rate hikes and the strengthening the US dollar, withdrawal from the nuclear agreement with Iran and trade measures were events that came into prominence. Especially the political and military developments in Syria, the struggle of the USA and Russia to establish supremacy in this country and the civil war caused millions of refugees to come to our country resulting in a major economic impact. The Al-Bab and Afrin operations, which were carried out to prevent the opening up of a corridor throughout our southern border, were completed successfully. The S-400 missile purchase agreement with Russia and the pastor Brunson incident on top of all these tensions have seriously affected our relations with the United States.

On the other hand, the Brexit within the E.U. and especially the request made by the US to no longer cover the bulk of the military spending of the NATO has also created tension in relations with Europe.

Because of the geopolitical position of our country, we have been seriously affected by all these developments both politically and economically.

Our country, which has been in a phase of rapid growth for a long time until the beginning of 2018, faced the rapid depreciation of the Turkish Lira against the US

Dollar and the Euro and interest hikes in August. The economic problems we had left behind over the last 15 years have once again surfaced to become the most important item on the agenda.

Both global developments and economic fluctuations in our country affected all sectors without exception. We have, with urgency put into place various measures with regard to the shrinking domestic and foreign markets due to the rising borrowing and raw material costs. We realized a 20% reduction in production on August 16, 2018 and a second 20% on 26 September 2018 in our factory where we have been operating at full capacity for many years. We managed to get out of the general economic crisis with the least loss and rapidly by controlling our expenses and thanks to the rational management of our inventories, receivables and debts. Exports in our total sales reached 46% and contributed significantly to our income and balance sheet with the rising exchange rate.

Our total turnover rose by 28% to TL 3.5 billion. In spite of all the unfavorable conditions, we recorded a profit before interest, tax and depreciation of TL 552 million.

We secured the top prize for the 3rd consecutive time at the 9th Corporate Governance Awards, organized by the Association of Corporate Governance of Turkey, by leaving behind once again the 46 companies located in the Corporate Governance Index of the Borsa Istanbul. We raised our Corporate Governance Rating from 9.63 to 9.70. With this award, the practices that we have implemented in the fields of fairness, transparency, accountability and responsibility have been recognized. The recognition of our steady and successful efforts throughout the year encouraged us to do better. We raised this year's rating with the aim of increasing the number of female members in the board of directors. At Aksa Acrylic we believe that a better world will be possible with the active participation of women in every field of life, especially in the business world.

We are taking steps to ensure gender equality in business life and to raise the productivity of women in the workforce. This year, we were awarded with the Equal

EXPORTING TO MORE THAN 300 CUSTOMERS IN MORE THAN 50 COUNTRIES IN 5 CONTINENTS, OUR COMPANY WILL CONTINUE TO WORK WITH STRONG ETHICAL VALUES, SOCIAL RESPONSIBILITY PRINCIPLES AND A FULL TRANSPARENCY.



"The world's largest, and Turkey's only manufacturer of acrylic fiber, Aksa Acrylic, secured once again this year the first prize by raising its Corporate Governance Rating from 9.63 to 9.70."

Mehmet Ali Berkman Chairman of the Board of Directors

Opportunity Model certificate, which was developed by KAGIDER with the technical support of the World Bank and the consultancy of the Sabancı University Gender Equality Forum. With this respect, we have committed to the full and transparent implementation of our procedures.

2018 saw the continuation of investments in DowAksa , a joint venture of our company. Turkey is one of eight countries in the world in the production of Carbon Fiber, a very strategic product in aviation, aerospace, defense, automotive, energy and infrastructure investments, while DowAksa is the sole producer in Turkey. Among the customers of DowAksa are TAI Aviation Industry and Vestas, the world's largest wind energy producer. With its advanced technology, our company will continue to create more added value for the Turkish economy by multiplying its investments in the coming years.

We will remember 2018 with the political and economic developments that the world and our country faced. From an economic perspective, 2018 can be considered as one of the four biggest economic contractions Turkey has faced in the last fifty years. Nevertheless, Aksa Acrylic has maintained its respectable position in the world and its leading status in the sector thanks to the swift measures taken by our government, as well as the quick implementation of necessary measures by our Company.

With strong ethical values, a vision for social responsibility and transparency, Aksa adds to the economic strength of Turkey with exports today to over 300 customers in more than 50 countries in 5 continents. I would like to thank our valued employees that are the architects of this success, our loyal customers and our business partners, whom we try to be worthy of their trust. I wish a fruitful vear for all of us.

Sincerely.

Mehmet Ali Berkman Chairman of the Board of Directors

A Message From the General Manager

Dear Aksa Family,

In the year that we left behind, we had many developments in which we rejoiced and saddened together. However, none of these developments has shaken us as much as the loss of the Chairman of Akkök Holding, Mr. Ali Raif Dinçkök. He was a great leader, an impeccable person. His deep love for his country, his in-depth research into the subjects he was interested in, and his desire to achieve firsts were his most influential characteristics. He also placed great emphasis on the carbon fiber production carried out by DowAksa and often expressed that we needed to achieve this for Turkey. Mr. Diçkök contributed greatly to Aksa Acrylic's achievement of the highest grades in corporate governance rankings in Turkey. It is important to remember that a company can only be institutionalized by virtue of the opportunity its leader provides. With Mr. Dinckök's trust in us, we did our best and we have succeeded in printing Aksa's name on the top of the corporate governance rankings consecutively for the last 3 years. We will work harder than ever to carry our company, which he has entrusted upon us, to better places and we will always remember him with love, respect and gratitude.

From an economic point of view, we had a difficult year filled with economic uncertainty both in the world and in Turkey. While Turkey was trying to deal with the economic problems that were even more pronounced after the June 24th elections, the US President Donald Trump's trade showdown with China and the sanctions imposed on Iran were high on the world's agenda. The uncertainty of economic policies between the US and Turkey, as well as the relations with the Middle East and the embargos have affected the course of the economy throughout the year.

In our sector, the shortage of cash in the market and the excessive rise in raw material prices have affected all of us. We achieved a high sales volume in the first half of 2018 in the domestic market. However, the excessive rise in raw material prices and the shortage of cash in the markets since August have unfortunately led to a drop of demand on all supply chains. As a company with a capacity utilization rate of approximately 98.6 percent in the last five operating years, we too have had to take some measures and reduce our capacity first by 20 percent and then by a further 20% percent. At the beginning of 2019, the outlook started to change slowly and in parallel with the positive developments in acrylic fiber demand, we raised our capacity rate to sector averages.

On the raw material side, although Acrylic Fiber factories performed production cuts, high capacity utilization rates and demand in the two other ACN users, ABS and Acrylamid, contributed to higher prices. However, towards the end of the year, the trade wars in the world and the downward trend in oil prices affected other sectors as well and caused a decline in raw material prices.

In 2018, the demand for acrylic fiber remained limited in the Far East, especially in the Chinese market and remained standard in the US and the European markets. Conditions were uncertain throughout the year in Iran, the world's third largest Acrylic Fiber market, as the US revamped embargoes and took tougher measures than before. Securing the right to continue oil trade with Iran for another six months period as of November 2018, gave the opportunity to Turkey together with some other countries, to continue to export to Iran. Despite all the economic difficulties in Turkey and in the world markets, we at Aksa, closed the year 2018 with a successful export rate of 46%.

WITH ASSETS AMOUNTING TO TL 4.2 BILLION. AKSA WILL CONTINUE TO BE AN EXEMPLARY BRAND THAT PROVIDES THE BEST QUALITY PRODUCTS AND SERVICES TO EXISTING CUSTOMERS. WHILE REACHING NEW CLIENTS WITH NEW PRODUCTS.



"We are experiencing the indescribable sadness for the loss Mr. Ali Raif Dinçkök, one of the real industrialists of Turkey who had put his signature to many firsts. May he rest in peace. "

Cengiz Taş Member of the Board of Directors General Manager

One of the developments in which we took pride in 2018 as Aksa Acrylic was that we were included in the BIST Sustainability Index together with 50 other companies. As a company that builds its medium and long-term strategy within the framework of the world's trends and sustainable growth principles, we will also register our practices regarding sustainability from global warming to health, employment and water resources through this index. In this year's "Industry 4.0" Platinum Global 100 Awards, we were proud in emerging the first in the 'Chemistry' sector. While the concept of Industry 4.0 provides quality, sustainability and efficiency, we also see it as a tool to better serve our country.

Last year, we signed an significant loan agreement that encouraged us to invest in new investments. In order to finance investment and modernization projects, our company signed an important USD 95 million syndicated loan agreement under the leadership of the European Bank for Reconstruction and Development (EBRD). This loan agreement was the only syndicated loan provided in Turkey by the EBRD in 2018.

I would like to thank all of our employees, customers and business partners that contributed to the success of our Company which was founded in Yalova 50 years ago and has today reached an assets size of TL 4.2 billion.

I sincerely believe that our successes will expand exponentially in 2019, and we will continue to be a company that retains the memory of Mr. Ali Raif Dinckök alive by continuing to contribute to its country on the path he opened for us.

Sincerely,

Cengiz Taş Member of the Board of Directors General Manager





3,354,301



25%

Dividend (TL)

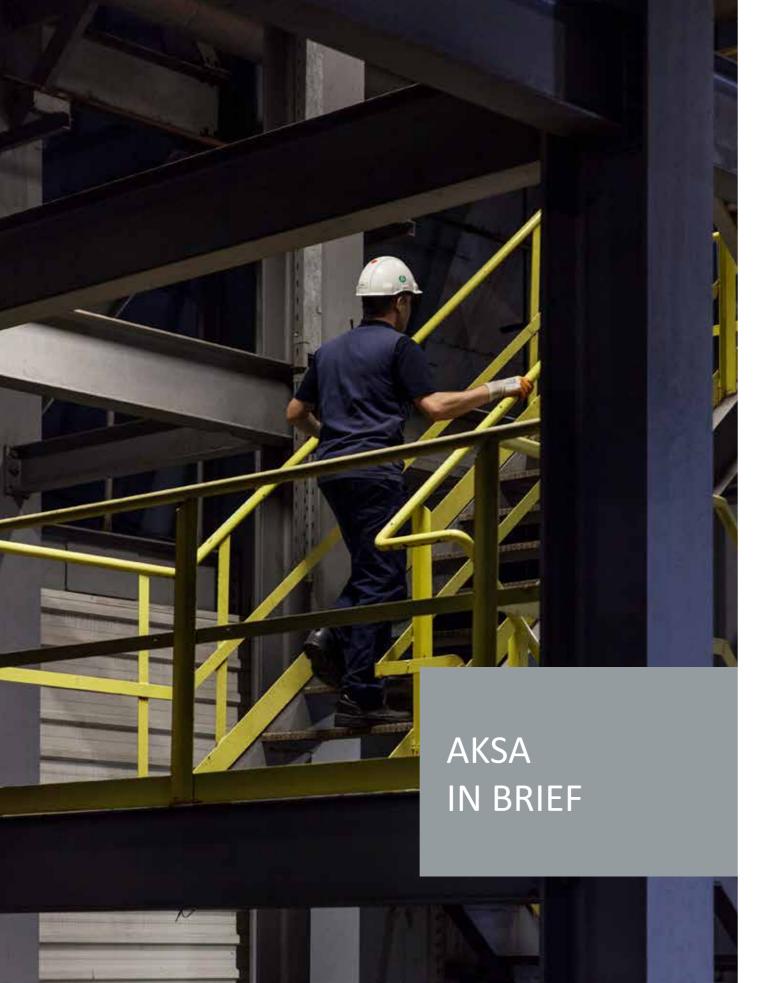


12%

Export Rate



46%



Aksa Akrilik Kimya Sanayii A.Ş. ("Aksa" or "Company"), affiliated to Akkök Holding, commenced operations in Yalova in 1971, with an annual capacity of 5,000 tons, to meet Turkey's acrylic fiber need. It became the world's largest acrylic fabric producer, through constant growth and by developing its own technology.

With a headcount of more than 1,200, Aksa is established on an area of 502,000 square meters. It is the world's largest and Turkey's only acrylic fiber producer, with an annual capacity of 315,000 tons. Focusing on active marketing activities in the domestic market throughout the year, Aksa Akrilik managed to maintain its market share and sales volume, owing to its 82% capacity utilization rate. As of 2018 year-end, the Company has a share of 18% in the global market, and 68% in the domestic market.

Aksa Acrylic manufactures 850,000 kilograms per day, producing enough fiber to provide knitwear for two million people. The company has an energy production license with a capacity of 145 MW, which is powerful enough to generate energy and steam for itself and for the group companies in Yalova.

Aksa exports to more than 300 customers in no less than 50 countries on 5 continents. 54% of 2018 sales were made to the domestic market, and 46% were made to foreign markets.

Aksa as a result of research and development activities entered the carbon fiber market in 2009. Subsequently in 2012, the Company established DowAksa as a 50% joint venture with Dow Europe Holdings B.V., a subsidiary of the Dow Chemical Company. Today, the Company carries out carbon fiber production under the roof of DowAksa, with an annual capacity of 3,500 tons.



Aksa Akrilik Kimya Sanayii A.Ş. 14 Annual Report 2018 15

Major Developments in 2018

FAIR, TRANSPARENT AND ACTIVE MANAGEMENT HAS LED AKSA TO REACH THE PINNACLE FOR THE THIRD TIME IN CORPORATE GOVERNANCE



The IX. Corporate Management Awards were presented by The Corporate Governance Association of Turkey (TKYD). Our Campany won the first prize for the third time in a row in the study that was based on the Corporate Governance Principles of the Capital Markets Board and included 47 companies in the Borsa Istanbul Corporate Governance Index. In the evaluation made by the independent corporate rating institution Saha, our Company raised its Corporate Governance Rating Score from 9.63 to 9.70.

This award recorded once again the success of the practices implemented in the areas of fairness, transparency, accountability and responsibility by Aksa Acrylic. The company demonstrated that it monitored the rights of the shareholders and stakeholders in the best way possible, carried out the public disclosure and transparency activities at the highest level, maintaned the structure and the functionning of the Board of Directors in the best practice category, formed effectively the management and internal control mechanisms, identified all the corporate governance risks and managed them actively.

You can access the Aksa Acrylic Corporate Governance Rating Report from the Saha corporate website, www.saharating.com, the Aksa Acrylic corporate website (www.aksa.com), and from the Public Disclosure Platform website www.kap.org.tr.

Corporate Governance Rating: 9.70

Main parts: App. 97.02

Sub-Categories	Rating Obtained	Rating Allocated
Shareholders	0,25	9,75
Public Disclosure and Transparency	0,25	9,84
Stakeholders	0,15	9,85
Board of Directors	0,35	9,50

Highlights

• Investment Support from the Ministry of Economy to Aksa and 2.8 billion in 2017. In Fortune 500, Aksa Acrylic moved up 14 notches

In order to bring operational perfection to the highest level, Aksa plans in 2017. to invest in technology and create sustainable and profitable new areas of use for acrylic fiber. To this end, the expansion of investments in chemistry worth TL 480 million by Aksa to be made in the coming years, was granted the investment incentive by meeting the criteria set by the Ministry of Economy.

Our joint venture, DowAksa will invest between the years of 2017- came first in terms of export performance. 2027, TL 2.2 billion in the production of carbon fiber and intermediate products. The principles and procedures with respect to supporting these investments in a project-based manner were published in the Official Gazette in 2018.

Water Footprint Standard Certificate

Aksa Acrylic adopts the integrated water management approach covering the vision for sustainable production, the diversity of water resources, the efficient consumption of water and the disposal of its sector and was awarded the ISO 14046 Water Footprint Standard Certificate of the BSI, a standardization and certification body, with its works in the scope of water management. With this achievement, Aksa Akrilik became the first company to receive this document in the In addition to the standard in-class technical trainings, Aksa Acrylic chemical and textile sector.

• Aksa Akrilik rose to the 39th place in ISO 500 this year

Our Company, which held the 44th place in 2016 in the ISO 500 list, which is known as the Giants' League, took the 39th place in 2017 with net sales of 2.8 billion TL from production.

Aksa Akrilik got to the finals in the PERYÖN Human Value Awards For 10 years, People Management Association of Turkey (PERYÖN), has aimed to present innovative, creative and successful practices in the field of human resources management, introduce the exemplary applications of superior quality to the sector and support the learning process of institutions from each other. Aksa Akrilik was listed among the finalists in the main category of Development and Transformation Management at the 10th PERYÖN Human Value Awards.

• Aksa Acrylic qualified for the Authorized Operator Certificate

Having successfully completed the audits conducted by the Ministry • Aksa Acrylic in the BIST Sustainability Index of Customs and Trade, Aksa received the Authorized Operator Certificate. This certificate is granted to facilitate customs procedures and companies that have proven their reliability and have fulfilled the requirements of certain regulations.

• Our operational efficiency improves with AKSAGO

Aiming to provide better service to its customers and augment operational efficiency, Aksa Acrylic has completed the design of the Aksa Global Orders (AKSAGO) platform. The platform has been ready for use since January 2018 and customers can access it through the web environment as well as via mobile applications (IOS and Android). Aksa Acrylic's new digital platform AKSAGO basically includes order entry, order management, checking of existing orders, shipment tracking and inquiry functions.

Aksa Acrylic continues its ascent in Fortune 500 and Capital 500

Turkey's economy, once again succeeded to take part in the top spots in a research called Top 500 Private Companies of Turkey conducted by the Capital magazine. Aksa Acrylic entered the list where the largest $% \left(1\right) =\left(1\right) +\left(1$ companies of Turkey are present, as 93rd with a total turnover of TL

from 96th place in 2016 to 82nd, thanks to the total turnover achieved

• Export performance brought Aksa Acrylic to the top

Istanbul Textile and Raw Materials Exporters' Association (İTHİB), rewarded the largest exporting members in 2017. 36 companies received platinum plaques in the night, 58 companies received gold plagues and three companies received a special award. Aksa Acrylic

• A major step from Aksa Acrylic for equal opportunity

Aksa Acrylic has received the Gender Equality Model certificate which was developed by the Association of Women Entrepreneurs of Turkey (KAGİ-DER) with the World Bank's technical assistance and • Aksa Akrilik signed a first in the chemical industry and obtained the university Gender Equality Forum. In this way, Aksa Acrylic took an noteworthy step towards achieving gender equality in business life and raising the level of productivity of women in the workforce. Aksa Acrylic, who sets the procedures for equal opportunity with the FEM certificate, has committed itself to the implementation of these procedures in a complete and transparent manner throughout the Company.

• Awareness expands with the job safety (ISG) Forum Theater

achieved many complementary and reinforcing job safety practices such as the Akat and the Kök Project, and finally launched the ISG Forum Theater. The plays that were prepared in an interactive concept by the Akademika Theater Group were staged in eight sessions in September. With the plays staged within the framework of the ISG Forum Theater, the aim was to take a vital step towards raising the awareness of employees while having fun and thus minimizing occupational accidents.

• Confidence index rose in the GPTW project

After the completion of all actions within the scope of the Best Place to Work (GPTW Project) at the end of 2017, another survey was conducted in May. According to the results of the project, while the general perception of "I can say that Aksa is a very good workplace" rose by 10% and the average of the positive answers given in the Confidence Index augmented by 4%.

Since inception, Aksa Acrylic has put into practice all its activities with the principle of efficient use of resources and respect for the environment and took its place in the BIST Sustainability Index together long-term strategy within the framework of the world's trends and sustainable growth principles, we will also put into place our approaches regarding the sustainability from global warming to health, employment and water resources through this index that is certainly crucial for Turkey and the world. The Company will register its practices in a sense by accepting an independent assessment of its activities and decisions in these areas.

Aksa Acrylic utilized a syndicated loan

In June, Aksa Acrylic signed a syndicated loan agreement in two separate tranches of USD 52.5 million and EUR 36 million with the participation of the European Bank for Reconstruction and Development (EBRD) Aksa Acrylic which creates value-added products that add value to and two private foreign banks in order to finance investment and modernization projects. This credit agreement is the only syndicated loan provided by the EBRD in 2018 in Turkey, apart from the refinancing

Aksa Akrilik Kimya Sanayii A.Ş.

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Capital and Shareholding Structure

SUSTAINABLE AND STRONG PERFORMANCE.

Aksa accepted the registered capital system outlined in the provisions of Law No. 2499, and on the basis of Permission No. 90 granted by the Capital Markets Board on February 20, 1992, the Company adopted this system. The Company's registered capital is TL 425,000,000 (valid for 2016-2020), and its paid in capital stands at TL 185,000,000.

Company shareholders and their respective shareholding are as provided in the table:

Capital and Shareholding Structure

Shareholder	Share (%)	Nominal Value (TL)
Akkök Holding A.Ş.	39.59	73,237,497
Emniyet Ticaret ve Sanayi A.Ş.	18.72	34,638,843
Other ^(*)	41.69	77,123,660
Total	100.00	185,000,000

(*) 37.43% of Aksa's shares are traded on BİST, de facto, as of December 31, 2018, and 5.28% of the shares are owned by Somerset em.mar.d.v.ge.f, established in Britain. 1.56% of the shares are owned by the Company.

Shares that were bought back

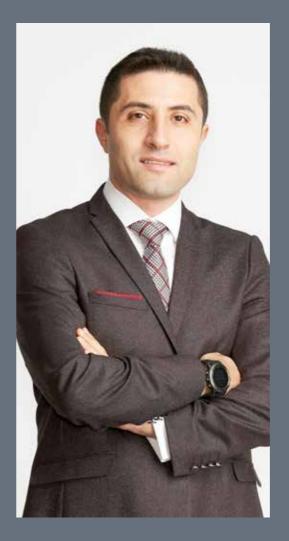
The share buyback program was initiated with the decision of the Board of Directors dated 9 May 2018. Within the scope of the current program, a total of 2,878,534 shares, which corresponds to 1.56% of the Company's capital were bought for TL 31.464 thousand.

The financing of the share buyback is obtained from the Company's internal resources. As of the date of this report, the shares that were bought back were not sold.

Subsidiaries

Subsidiaries Title	Country	Operation	Subsidiary Amount ^(**)	Subsidiary (%)	
Aksa Egypt Acrylic Fiber Industry S.A.E. (***)	Egypt	Textile	25,956,114	99.84	
Müşterek Yönetime Tabi Ortaklık Unvanı	Country	Operation	Subsidiary Amount ^(**)	Subsidiary (%)	

^(**) These are the registered values in the books subject to Tax Procedure Law.



"Our company has utilized a syndicated loan of USD 95 million with the leadership of the European Bank for Reconstruction and Development (EBRD) to finance new product, efficiency and modernization projects."

Erdinç Kazak
Director of Financial Affairs

Companies, the shares of which are owned indirectly

Trade Name	Country	Operation
DowAksa İleri Kompozit Malzemeler		
San. Ltd. Şti.	Turkey	Chemical
DowAksa Switzerland Gmbh	Switzerland	Investment
DowAksa USA LLC	USA	Chemical
DowAksa Deutschland GmbH	Germany	Investment
Nanotechnology Centre of Composit	tes Russia	R&D/Chemical
c-m-p GmbH	Germany	Chemical
LLC NCC-EVOPRO	Russia	R&D/Chemical
LLC NCC-SIM-R	Russia	R&D/Chemical
LLC NCC-TVF	Russia	R&D/Chemical
LLC NCC-Alabuga	Russia	R&D/Chemical

2018
1,380 million TL
37.4%
48%

^(*) Foreign investor stake among shares traded on the BIST.

^(***) No dividends were received from these companies.



MISSION

Why do we exist?

To direct the sector that we lead and to create value for our stakeholders

HIGH TARGETS

Where will we go?

For sustainable growth and profitability;

- To achieve the highest level of operational excellence by investing in technology,
- To create new end-uses for acrylic fiber,
- To grow by way of new products or strategic collaborations.

CORE VALUES

What are our values that determine our stance and guide our behavior?

- Health, Safety and Environment
- Compliance with Ethical Values
- Team Work and Cooperation
- Customer Oriented Approach

MAIN QUALIFICATIONS

What are or what should be our best characteristics?

- Participative Management
- Open to change and development.
- Simple, effective thinking
- Experience and know-how
- Willing, Loyal, Result Oriented **Employees**

Aksa Akrilik Kimya Sanayii A.Ş. 20 Annual Report 2018 21

Milestones

THIS IS A NEVER-ENDING SUCCESS STORY...

1968

Companies, to meet Turkey's acrylic fiber requirements.

1969

A license agreement was signed and executed with the Italian acrylic producer company Chatillon (now Montefiber), and the Monsanto technology was acquired by Aksa. > Began manufacturing outdoor fiber. Switched to biological Construction of the Aksa plant commenced in Yalova.

1971

> The plant founded in Yalova began to operate with an annual capacity of 5,000 tons to produce staple fiber and tops.

1974

> Capacity was enhanced for the first time.

1976

> Four new high capacity fiber spinning machines were added. raising the annual capacity to 35,000 tons, and two gas turbines were installed to meet the energy requirements of the plant.

1977

- > In addition to staple fiber and tops, tow was also offered to the market.
- > The Company opened up to foreign markets with AKSA® products, and first export was made to Italy.

1978

> Technical assistance agreement with Chatillon ended. Aksa started to develop its own technology, supported by independent foreign consultants.

1982

> Online Control System was established for the first time in Turkey, and the entire processing system monitored from a single > With the launch of the 1,500 tons/year capacity carbon fiber centre.

1985

> Gel dyeing technology was developed, and producer dyed tow production was initiated.

1986

Acrylic fiber production capacity reached 116,000 tons/year.

1991

> Conducted the first CCE steam generation in Turkey.

1992

The Fiber Pilot Plant and the R&D Lab were established to promote polymer research, and to develop new products.

1997

- Aksa was established under the same roof of Akkök Holding Microfiber production commenced. Open end type fiber, the major input for cotton type varn production, was also offered to
 - > Acrylic fiber production capacity reached 190,000 tons/year.

2000

- treatment with the Deep.
- > Tank system, the most advanced technology in water treatment, breaking new ground in Turkey.

2002

> Accelerated new product development activities by refurbishing the Pilot Plant and the R&D Lab that were established in 1992.

2004

> A pilot plant for textiles was established, in addition to existing pilot plants, to provide more efficient customer service in the postprocessing of fiber.

2006

> Began investments and initiated R&D work on carbon fiber.

2007

- > Acrylic fiber production capacity reached 308,000 tons/year.
- ➤ With its performance in developing technology, Aksa reached a position from where it was able to establish a new acrylic fiber manufacturing facility in any part of the world, or alternatively to sell technological licenses.

2008

- > Began manufacturing carbon fiber at a pilot level.
- > Received the National Grand Prize for Quality Award.

2009

- production line, Aksa became the first Turkish company in the industry to provide raw input. With this production line, it also secured its position as the ninth largest carbon fiber manufacturer in the world.
- > In addition to the existing power plant, a decision was made to invest in a new power plant with an electricity capacity of 100 MW, and 350 tons/hour steam production, within the Yalova plant.

2010

> In line with its 10% market share target in the carbon fiber industry, Aksa decided to establish a second carbon fiber production line.

2011

> Decision was made to establish a new company by the partial separation of the carbon fiber business line.

between Aksa and the Dow Chemical Company for the production and marketing of carbon fiber and carbon fiber based products.

2012

- > On January 2, 2012, the carbon fiber business line became a separate company through partial separation, and Aksa Karbon Elyaf Sanayi A.S. established as a wholly owned subsidiary of Aksa.
- > On June 29, 2012, DowAksa Ltd. was established as a 50:50 joint venture of Aksa and DowEurope. First phase of the power plant investment was completed and activated.

2013

- > Aksa completed and commissioned the second phase of the power plant.
- > Aksa was included in the Turquality Program, the world's first and only state-sponsored brand development initiative promoted by Turkey's Ministry of Economy, with the vision of "Creating 10 Global Brands in 10 years."
- > Aksa merged with Ak-Tops TekstilSanayi A.Ş., the Company's wholly owned subsidiary since August 2013, by taking over all of its assets and liabilities. The merger was registered on December 31, 2013.
- > In 2013, Aksa started pilot production of pigment dyed acrylic filament yarn, using its proprietary technology. This new product boasts excellent color brightness, highquality appearance, and ultra-high water resistance, as well as self-cleaning properties.

2014

- > Aksa's Corporate Governance Rating, which is calculated as a result of evaluating the company as per CMB Corporate Governance Principles, was determined at 9.22, and the Company was included in the Corporate Governance Index.
- Aksa ranked second in Turkey, and FIRST among the Borsa Istanbul and Industry Sector, obtaining TS ISO 31000 "Risk Management System Verification Certification".
- > Working efficiently and in tune with the environment since its establishment, Aksa carried its implementation level to Level B, with its 9th Sustainability report published to date, as a model for the sector by means of > Aksa Acrylic raised its Corporate Governance Rating from practices based on a voluntary approach.

2015

> Upon recent modernization and efficiency projects and investments, Aksa's annual production capacity of 308,000 tons reached 315,000. Aksa's Corporate Governance Rating, which is calculated in consequence of the assessment as per the CMB's Corporate Governance Principles, was updated to 9.5 and the Company took 3rd place in the BIST Corporate Governance Index as of yearend.

> A preliminary joint venture agreement was signed > Yalova Composite and Chemical Expertize Improvement Organized Industrial Zone, the founders of which are the Acrylic Based Composite, Advanced Materials and Technology Producers Association, including Aksa, as well as Yalova Provincial Special Administration, Taşköprü Municipality and Yalova Chamber of Trade and Industry, was established in Yalova's Çiftlikköy district, within the boundaries of Taşköprü, on an area of 113 hectares, with registration number 308, by the Ministry of Science, Industry and Technology, on July 6, 2015.

2016

- > Aksa's CMB Corporate Governance Rating, which is calculated according to the assessment as per the CMB's Corporate Governance Principles, was updated to 9.6, and the Company won an award as the "Company with the Highest Rating" in the BİST Corporate Governance Index as of year-end.
- > A world-leading acrylic fiber producer, with nearly 50 years experience and a customer-focused approach, Aksa Akrilik introduced customers to four new brands that touch every aspect of life in the last activity year.

- > The Corporate Governance Rating, calculated by evaluating Aksa in terms of Corporate Governance Principles of the Capital Markets Board, was upgraded to 9.63, and we became the company with the Highest Corporate Governance Rating on the BIST Corporate Governance Index.
- > Aksa Acrylic achieved a place among other highly investible companies carried out by JCR Eurasia Rating. The JCR Eurasia Rating determined our Long-Term National Credit Rating AA (Trk) and our prospect as Stable. Our Long-Term International Foreign and Local Currency Rating and prospect were determined as BBB-, and the country ceiling as Stable.
- ➤ The R&D Center, established by Aksa Acrylic, was awarded with the R&D Center Certificate by the Ministry of Science, Industry and Technology. With this certificate, our R&D Center was registered as the 432nd active R&D Center.

2018

- 9.63 to 9.70 in the evaluation made by the independent corporate rating company, Saha and won the first prize for three consecutive years again this year.
- Aksa Acrylic won the first place in terms of export performance at a ceremony where the Istanbul Textile and Raw Materials Exporters' Association (İTHİB) rewarded the largest exporters of 2017.
- > Since its inception, Aksa Acrylic has implemented all its activities with the principle of efficient use of resources and respect for the environment. This has earned us a place in the BIST Sustainability Index with 50 other companies.

AKKÖK HOLDING IN BRIEF

PIONEER OF INNOVATION AND GUARANTOR OF QUALITY, A WORLD BRAND BORN IN TURKEY

Founded in 1952 by the late Raif Dinçkök, and with deep know-how spanning 66 years, Akkök Holding ranks among the most well established industrial groups in Turkey. The Group conducts operations in the fields of chemicals, energy and real estate, with 19 commercial and industrial enterprises, one of which is overseas, and with 19 production plants. By closely following the trends in the world's markets and in its operating industries, Akkök Holding aims to catch up with the global competition, and achieve world-class standards together with all the companies under its roof.

Aksa Akrilik Kimya Sanayi A.Ş. was founded in Yalova to meet the requirements for acrylic fiber in Turkey in 1968, and started production in 1971 with an annual capacity of 5000 tons. Becoming the largest acrylic fiber producer in the world with its investments and innovations, Aksa is a world giant with approximately 300 customers in 50 cities on 5 continents. With 1200 employees, a production area of 502,000 square meters, and annual capacity of 315,000 tons, it is the largest acrylic fiber producer in the world and the only producer in Turkey.

Along with its success in production, Aksa is also a leader in implemented management systems, environmental practices and social responsibility projects. Thanks to its extensive product range, it supplies textile and technical textile raw materials to various fields, and has improved its new and unique product portfolio with an innovative approach each year. Along with textile fibers, Aksa initiated outdoor fiber production in 2001 and is becoming more ambitious within the technical fiber industry for products such as flock tow, homopolymer and filament thread. Aksa Acrylic upgraded its technological infrastructure in 2009 and started production of carbon fiber, one of the most crucial raw materials of the 21st century.

DowAksa was established in 2012 as a joint venture of the Dow Chemical Company and Aksa Acrylic San A.Ş., with the aim of providing a wide range of products and technical services to the global composites industry, whose raw material is carbon fiber. Thanks to Dow's knowledge and experience in resins, and Aksa's infrastructure, which allows for growth, today DowAksa is one of the strongest companies vying for leadership in the production of carbon fiber and carbon fiber intermediate materials market. Moreover, DowAksa is the first and only

Turkish company in the carbon fiber industry. DowAksa provides carbon fiber composite solutions to industrial sectors, namely the energy, transportation, defense and infrastructure sectors. The Company develops solutions aiming to reduce total costs, and offers a wide range of products to the fast-growing carbon fiber composite sector. With the support of technical service, DowAksa expanded its product range, and the Company also conducts global scale business development activities.

Turkey's pioneer chemicals company Ak-Kim was established in Yalova in 1977, and over time it expanded its production activities in various locations around Turkey. Producing basic and performance chemicals, Ak-Kim, serves the cleaning, chemistry, textile, paper, water treatment, food, metal, agricultural pesticide, energy, building, mining, plastic and paint industries. The Company is a market leader in many products included within the basic chemicals field and grows by developing products and services for alternative fields. It added advanced technological water treatment systems to the water treatment sector with an investment in ultrafiltration. and became the first and only producer of this product in Turkey. Ak-Kim acquired Gizem Frit, one of the largest enamel and ceramic frit producers in the world in 2015, entering into a different market. Serving 70 countries abroad, Ak-Kim, acquired Dinox, a chemical sales and marketing company in Germany, in order to be closer to its customers, and continues its growth in Europe. It acquired 100% of the shares of Akferal, which it founded via a 50% partnership with Feralco in 2013, and soon after acquired Dostel in November 2017.

Gizemfrit, which started production in its factory in Göktepe, Adapazarı in 1979, today keeps expanding its production every day in more than 1,000 varieties of products in 4 different product groups including ceramic, enamel, non-stick coatings and pigments. This is carried out in its 60,000m2 modern and fully automated facilities equipped with state-of-the-art technology in the 2nd Organized Industrial Zone in the Hendek district of Sakarya. The products of Gizemfrit, incorporated in the Akkök Group of Companies as of 2015, are used for coating for decorative and protection purposes of materials such as furnace, hot-water heater, kitchenware, aluminum, casting, ceramic tile, sanitaryware, porcelain, medical porcelain and glass. At the end of 2017, Gizemfrit acquired Spanish Megacolor, one of the key players in the ceramic industry, producing inkjet

ink and pigment. With some 70% market share in enamel and ceramic in Turkey, Gizemfrit is the 2nd largest manufacturer of enamel in the world and the leader in its sector in Turkey. Gizemfrit has 132,500 tons of annual production capacity, more than 400 employees in Turkey and Spain, up to 1,000 indirect employees, customers in 60 countries in 6 continents and a 13% global market share.

Akis REIT, the real estate investment company operating under Akkök Holding, continues to develop projects that help improve quality of life in the regions where it operates. The Company runs Akbati Shopping Mall and Life Center, as well as the Akasya projects, and it is also developing street retail projects on Bağdat Street as an alternative to shopping mall investments. Akiş REIT has cooperated with Beymen for the Uşaklıgil Apartment in its first high street retail project, and the store opened its doors to visitors in September 2017. The Company aims to provide regular dividends to its shareholders with a regular rental income from these investments. Furthermore in 2018, the Company made its first move abroad with an investment in a housing project developed in the UK. The Company will continue to realize projects that will make a difference in the real estate sector by closely following the everchanging sector trends and socioeconomic developments and by signing up to projects that will create new trends at the right time, at the right location.

KidZania, a country of children at the Akasya shopping center, is a significant social space spreading over 8,000 m2 with the concept of education while entertaining children. In KidZania, which operates in 20 countries and 26 cities, children aged 4-14 experience 21st century professions. Every KidZania city is a real-world simulation, with its square, streets, traffic lights, hospital and fire brigade. In the areas of activity with partner brands that are scaled for kids, children discover their abilities while getting to know professions and concepts.

Since its opening. Akmerkez has been investing in the future and has been the leader in creating new values. Akmerkez has been a hotspot for intimate experiences, and the most popular meeting point in the city, with distinguished brands and stores, shopping, entertainment facilities and food court, since 1993. Akmerkez shopping center adds dynamism to the social life of the city. It also adds value to the lives of its guests with its innovative projects such as the new breath of the city, the 'Triangle Terrace', the 'Agriculture in the Terrace', an award-winning project that proves that a sustainable life is possible in the city and 'Concierge' which was revamped to cater to current needs. Achieving a first in Turkey by winning the Best Shopping Center in Europe award in 1995 and in the World award in 1996 presented by the International Council of Shopping Centers (ICSC), Akmerkez improves itself constantly with projects adding value to city life.

Starting its activities as an auto-producer group in the Akkök Group of Companies in 1989, Akenerji has been operating as an independent power generation company since 2005. With the 50-50 strategic partnership of Akkök Holding and CEZ, the Company has installed power of 1,224 MW.

Sepaş Enerji, a strategic partnership between Akkök Holding and CEZ Group, which is considered as one of Europe's 10 largest energy firms, is one of Turkey's 21 authorized supply companies. Sepaş Enerji supplies electricity to 1.7 million consumers all over Turkey, mainly in Bolu, Düzce, Sakarya and Kocaeli.

Sakarya Electricity Distribution Inc. (SEDAŞ) provides energy distribution services to 1.8 million consumers in Sakarya, Kocaeli, Bolu and Düzce. SEDAŞ carries out its operations through its 33 distribution centers and a total of 22 Customer Services Centers. As of the end of 2018, the total electricity distributed in the 4 provinces in the Eastern Marmara region stood at 9.75 billion kWh.







"Within the framework of sustainability, recycled product trials were carried out with the Acrycycle brand by making a difference in acrylic products and the Recycled Claim Standards (RCS) certificate has been received."

Sabri Arca Marketing, Sales and New Business Development Director

Marketing and Sales

Our acrylic fiber domestic customers displayed strong demand in the first quarter of the year in order to guarantee the raw materials for their sales. During this period, acrylic fiber imports rose, as sales expanded. The upward trend of the price of the ACN, the main raw material of acrylic fiber, has spurred demand until July. The spike in raw material prices as of August, the contraction in our markets and the squeeze of cash in the markets caused the demand to diminish in all chains of supply. As a result, our company had to undergo a cut in production.

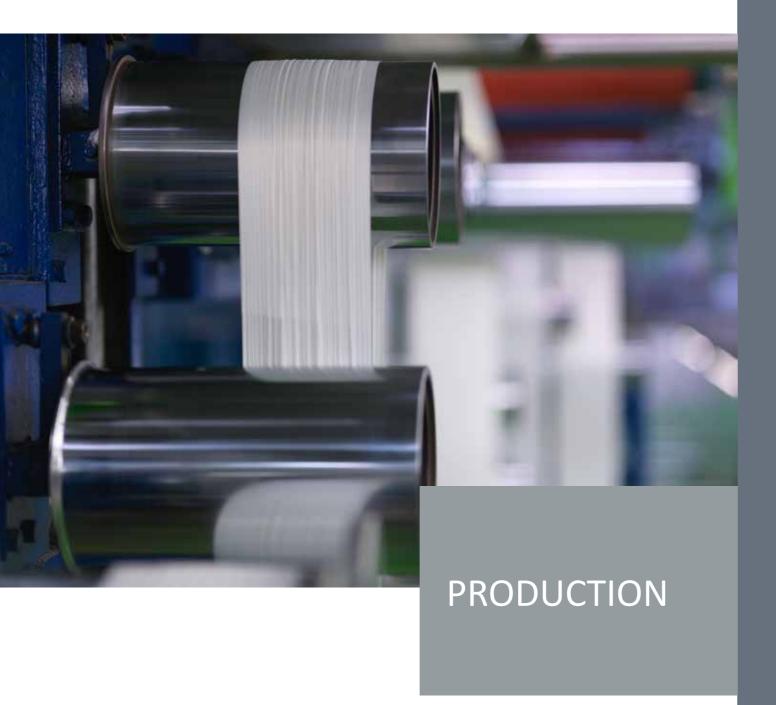
On the ACN side, demand fluctuated in relation to other sectors. Although the demand of acrylic fiber producers declined in the second half of the year, high capacity utilization rates and demand of the ABS and Acrylamid sectors that use this raw material, caused the ACN prices to rise. Towards the end of the year, global trade wars and the downward trend in oil prices affected other sectors too. This development led to a decline in raw material prices.

Looking at the sub-sectors, the knitwear sector started 2018 with a strong demand. This demand remained intense until August due to the rising trend in prices and low levels of inventories in the sector. In the last 4 months of the year however, total demand diminished except for the limited demand from exports. Looking at the whole year in general, the capacity utilization rates in the sector contracted. The problems in the knitwear sector and the expectations for a drop in the prices of raw materials have led to a fall in inventories towards the end of the year. While this situation creates a positive expectation for domestic demand in 2019, the general economic indicators lead us to be cautious in this expectation.

In the carpet industry, acrylic yarn producers have experienced a weaker year in the domestic market and the Iranian markets, which constitute the two main markets. The fact that high raw material prices in the domestic market opened up the price difference with the competing synthetic fibers and some consumer demand moved towards natural fibers, have reduced the number of acrylic fiber and yarn-using machines. Carpet manufacturers, which turned to exports, continued to sell cheap synthetic fibers in the European and the US markets. In Iran, another major market, the foreign exchange rates applied to imports made a dent on yarn sales by the Turkish producers. They also faced problems in collecting their receivables. Following a distressed year, by the end of 2018, the price drop in the ACN and the revival of imports from the Iranian market, albeit limited, created a light of hope for the market for 2019.

In the second quarter of the year, there was a strong, though short-lived demand for acrylic fiber in the Far East and especially in the Chinese market. This has led the Chinese producers to make changes in their capacities throughout the year. In the other Asia Pacific markets, the usual demand continued until the last quarter of the year, while in the last quarter, there was a slight drop in demand in line with prices.

In the US and the European markets, there has been a similar demand for acrylic fiber as compared to previous years. In Iran, the world's third largest acrylic fiber market, conditions were uncertain throughout the year as the US revamped embargoes and took tougher measures than before. Securing the right to continue oil trade with Iran for another six months period as of November 2018, gave the opportunity to Turkey together with some other countries, to continue to export to Iran though for a limited period. As a result, sales in the Iranian market have grown compared to the previous year. The expectations of the Iranian market in 2019 remain uncertain and hinges on the political and economic developments.





"Since its inception, Aksa Acrylic has implemented all its activities with the principle of efficient use of resources and respect for the environment. This has earned us a place in the BIST Sustainability Index with 50 other companies."

İsmail Murat İnceoğlu Deputy General Manager - Technical With these developments in all sectors and especially the shrinkage in demand in our domestic market, led us to close 2018 below expectations. In 2019, we aim to compensate for part of this loss by expanding our market share in export markets. On the other hand, lower raw material prices and lower inventory levels are likely to boost the demand for acrylic fiber in 2019, provided the uncertainties in the market can be eliminated.

In our other production line of technical fibers, we have preserved our market shares in existing products and conducted trials with new customers for industrial applications for which we have obtained positive results. We expect the positive impact of such studies to be reflected on our business volumes in this area in 2019. We have cooperated with our customers in the distribution channel with our new products, Acrylusion and Armora. We continue our search for new markets with product certifications for different markets. Our product, which serves the synthetic hair sector, has been fully accepted in the market as of 2018 and a significant growth is expected in the demand.

Production, New Product Development and R&D Operations

Based on the unique technology knowledge obtained from the R&D works conducted in Aksa, new areas of business are targeted.

With the capacity expansion of 1,000 tons/year completed in 2017, our modacrylic product, Armora which has a high degree of flammability, was tested on an industrial scale in 2018. Also, product varieties were studied, samples were provided to our customers for product certification and product conditions for different usage areas were determined. In addition, development projects for 2019 were planned to determine the needs to provide differentiation from existing products in the market. Efforts are made towards making the product more compatible with the environment and ecological life.

In addition to creating new areas of use for acrylic, work on the diversification of acrylic continues. Laboratory research has been undertaken in order to use the warmth and comfort of acrylic for underwear and performance sports products. Efficiency tests have been carried out with world-renowned firms, with good results. Production will commence in 2018 with leading sports brands for products in 2019 collections.

Acrylusion has been a sought-after product especially in the hand-woven carpets sector thanks to filament yarn's silky softness and texture. Some of our customers have put on the market carpets made with Acrylusion in their collections. Studies were started for the US market since the carpets woven with Acrylusion were more successful than the usual acrylic carpets in the US non-flammability tests. Product differentiation was attained by folding, inflating processes.

Within the framework of sustainability, a difference has been made in Acrylic and trials for recycled products were executed under the Acrycycle brand and the RCS (Recycled Claim Standards) certificate has been obtained. Product demonstrations and customer trials are ongoing.

The use of acrylic fiber in the synthetic hair sector continued to grow in 2018 and the aim is to grow even more with the collaborations established in this sector.





"With the combustion optimization made in the coal boiler, the unburned carbon ratio in the fly ash was reduced and the same amount of production was obtained with less coal. With this efficiency enhancing project, both the amount of carbon emission and waste ash were reduced and a major contribution has been made to environmental sensitivity."

Ceyhan Arık Energy Director In 2018, due to the economic developments and the demand for acrylic fiber, the amount of production diminished in the last 4 months of the year. Because of the surge in raw material prices and the shrinkage in our markets we realized a 20% reduction in production on August 16, 2018 and a second 20% on 26 September 2018. Therefore, capacity utilization rate in 2018 was 82% and the production amounted to 247,000 tons.

Energy, Production and Sales

Our company meets its own energy needs with the electric energy and process steam it produces and sells the excess of the energy produced in the free market. Our company, which has 145 MW electricity and 1,005 tons/hour steam production capacity, achieved significant results in environmental and economic terms with the combustion optimization project in the coal boiler. At the end of the project, the amount of unburned carbon in fly ash, which is the main indicator of the boiler efficiency, has been reduced from 9% to 4%. Thanks to the project, the same amount of production was achieved with less coal. Accordingly, both the carbon emission and the amount of waste ash have declined and a significant contribution has been made to the environment.

Investments

In 2018, Aksa prioritized the establishment of new facilities, and continued to carry out projects focused on raising the level of efficiency and quality in line with its operational excellence strategy. The modernization and standardization of the existing production machines continued as before.

The breakdown of investment projects amounting to TL 386 million in 2018 is as follows:

Project

Infrastructure and Maintenance Investments Energy Efficiency Enhancing Investments Textile Investment Proses ve Ürün Geliştirme Yatırımları Seveso Investment Renewal Modernization Investment

In 2018, Aksa, in line with its operational excellence, sustainable growth and profitability strategies, provided an expansion in polymer capacity following the renewal of some of the existing polymer units, which started in 2017 and still ongoing.

In the reporting period, Renewal, Modernization and Infrastructure and Maintenance investments have been undertaken. In 2019, we plan investments suitable for the operational excellence, sustainable growth and profitability strategies.





"In 2018, we tested at industrial scale, our modacrylic product produced under the Armora brand which has a high degree of flame retardancy. We studied product variety and identified the needs to ensure product differentiation."

Gürcan Koman **Chemical Director**

DowAksa Karbon Elyaf

With the aim of offering an extensive product range and technical service to the global composite sector, which uses carbon fiber as raw materials, DowAksa was established as a joint venture between the Dow Chemical Company and Aksa Akrilik San. A.Ş. in 2012. With the completion of projects focusing on reducing product costs in 2018, the base product cost has been reduced to its lowest since 2012 and cost savings of up to 40% have been created compared to previous years. Having achieved cost reduction projects through R&D works, DowAksa strengthened its supply network in 2018 by adding alternative local suppliers to its supply

In 2018, we decided to support on project-basis a total of TL 2.2 billion of investments related to the production of carbon fiber and intermediates over the next 10-year period (2017-2027). Within the scope of the incentive package, there are elements such as VAT exemption, customs duty exemption, VAT refund, corporate tax reduction, employer share support for insurance premium, income tax withholding support, qualified personnel support, interest and/or dividend support and energy support.

Aksa Egypt

Aksa Egypt is a 98.4% subsidiary of Aksa and extends the scope of activities of Aksa in the whole North Africa region and especially in Egypt. In 2018, Aksa Egypt maintained its position as the key player in the Egyptian market with approximately 11,000 tons of sales and a turnover of up to USD 30 million. Egyptian acrylic demand, which started strongly in 2018, followed a volatile course for the rest of the year as in other markets due to raw material prices. The Egyptian money markets, which achieved a balance in 2017 and 2018, are expected to be stable also in 2019.

Fitco BV

Fitco, which had been the direct shareholder of 32.67% of Aksa Egypt, was liquidated in 2018 and its shares have been transferred to Aksa.





"Our product, which serves the synthetic hair industry, has been fully accepted in the market as of 2018 and demand for this product is expected to grow in the coming years."

Haydar İnan Textile Director

The students of Okay Temiz caught the rhythm with Aksa

Our Company carries out social responsibility projects that support personal development of children. To this end, it brought together world-famous percussionist Mr. Okay Temiz with children from Yalova this year as well. Mr. Okay Temiz, who is adept at transforming even the simplest rhythms into a striking narrative, gave rhythm training to 80 children studying in the 75th year Mehmet Akif Ersoy Secondary School in Yalova for two and a half months. The students, who experienced the importance of collective work beyond the rhythm, appeared before the audience in KidZania Istanbul, on June 10th.

The students received full marks in the concert from the audience which included our managers, the administrators and teachers from the 75th year Mehmet Akif Ersoy Secondary School, families from Yalova and the press, as well as the visitors of KidZania.

At the concert, the students combined their rich repertoire consisting of zeybek, samba and classical jazz with traditional Turkish rhythms and they had a great success. They got carried away and exhilarated the audience. Attuned nicely to Mr. Temiz's solo performance, they received a standing ovation. Aksa Acrylic Rhythm Workshop under the direction of Mr. Temiz posed for a group photo at the end of the concert.

Aiming to make the project sustainable with the support of the Yalova Provincial Directorate of National Education, our Company has given as a gift to the 75th year Mehmet Akif Ersoy Secondary School darbukas, maracas, tambourines, rhythm bars and erbane drums used in education. Since 1968, our Company has been producing acrylic fiber in its facilities in Yalova. Our Company aims to contribute to the social and cultural life of the region in which it operates through social responsibility projects.

Aksa Akrilik Kimya Sanayii A.Ş.

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Corporate Communication Projects

IN 2018, 31 PROJECT BASED WORKS WERE PURSUED IN THE R&D CENTER THAT ADOPTED THE STRATEGY TO DEVELOP TECHNOLOGIES TO SUPPORT AKSA VISION AND STRATEGIES, ADD NEW AND VALUE ADDED PRODUCTS TO ITS PORTFOLIO AND BOOST THE COMPETITIVE ADVANTAGE OF THE COMPANY.

Yalova children celebrated April 23 with us

Children of Yalova celebrated April 23 National Sovereignty and Children's Day with a free film event organized by our company. A thousand children took the opportunity to spend a pleasant time together watching the film Masha and the Bear 2-Eternal Friendship.

Aksa continues welcoming visitors

Aksa Acrylic continued to host hundreds of students who expressed interest in receiving information and various training about our production processes from a variety of educational institutions in 2018. Students had a chance to see production processes closely during visits arranged according to their departments and special requirements. Within the scope of our Open Door Visits, as well as students, non-governmental organizations, locals, customers, comparison teams and visitors from Turkey and abroad were hosted.

Aksa News with its renewed look!

Aksa News, that provides up-to-date information about the Aksa Acrylic family, will continue its publications in a renewed magazine format. Since 2013, Aksa News publishes news about the investments, achievements and awards about Aksa, the giant of the acrylic world. Now, Aksa News meets its readers with a more colorful and richer content. With the renewed design starting from the 19th issue, the latest news can be followed on our website.

Aksa Akrilik stand has been a focus of attention at international fairs

Our company has been admired with its stands and products at the fairs that it participated in national and international platforms. In 2018, Aksa Acrylic was presented in the fairs of Domotex Hannover and H + H Cologne held in Germany, the FMCEX held in Iran and at Domotex Turkey as well as at the 15th International Istanbul Yarn Fair.

The Company exhibited its products Acryluna, Acrylusion, Acare and PillouT at the H+H Cologne Creative Crafts Hobby Materials Fair and at the 15th International Istanbul Yarn Fair. Its stand where it showcased its colorful products in the form of acrylic fiber and yarn, were met with great interest by both the yarn manufacturer companies and the fair visitors.

The company exhibited carpets produced from Acrylusion, a newly developed acrylic filament product at fairs guiding the carpet industry, such as Domotex Turkey, Domotex Hannover and the FMCEX. Acrylusion was the focus of attention of visitors with its shine that created a silk carpet effect. There, carpets were appreciated for their functional features as well.

Charitable Donations and Social Welfare

Aksa is keenly aware that sustainable social development can only be achieved with young generations who are well educated, well-qualified and well-cultured; who are environmentally and socially sensitive; and who are able to take the initiative. The Company's corporate social responsibility activities earned Aksa additional prestige whenever they were mentioned in 2018.



"In line with our operational excellence, sustainable growth and profitability strategies, our company has expanded the production capacity of polymer within the scope of modernization investments."

Abdullah Ocak
Investment Director

The details of Aksa's "Charitable Donations and Social Welfare" expenditure in 2018, mainly in the areas of education, culture, arts and sports are as follows:

Charitable Donations and Social Welfare	Amount (TL)
Associations, foundations and municipalities Education Other	133.556 23.294 3.641
Total	160.491

Compliance with the Law on the Protection of Personal Data

Today, various data related to individuals can be easily processed and transferred on different platforms every day with the effect of developing technology. While the processing of these data sometimes provides some convenience and advantages in the execution of the works, it sometimes brings some risks.

The protection of fundamental rights and freedoms, protection of privacy, information security and respect to ethical values constitute our primary principles.

In this context, our project for compliance with the Personal Data Protection Act, which we conduct with PwC Management Consultancy, was completed in November and our internal awareness raising efforts are ongoing.

Quality Management System Standard Revision

The International Standardization Organization (ISO) reviews the standards every 5 years, revises them in line with the needs and makes them useful for the related parties. Within this framework, the ISO 9001 Quality Management System standard was published as the TS EN 9001: 2015.

In the new version, high-level leadership, risks and opportunities are particularly emphasized, and issues such as legal requirements, competitive market, technology, social-cultural-economic environments, culture, knowledge and performance of the organization play an essential role in understanding the context of the organization.

IN 2018, WE PROVIDED 85% OF OUR TOTAL ANNUAL WATER CONSUMPTION FROM OUR REVERSE OSMOSIS PLANT AND CONTRIBUTED TO THE EXISTING WATER RESOURCES AND EQUILIBRIUM OF THE REGION.

The most noticeable change is the transition of the Vision and Participation in Strategies standard to the new high-level structure (HLS). This structure facilitates us to ensure the integration of As a sign of our core feature of Participatory management systems in our company where many management systems are in place. In 2018, we ensured the continuity of our certificate with transition to the Quality Management System 9001: 2015.

Simple and Agile Aksa

At Aksa, we are taking firm steps in the light of our high targets determined for sustainable growth and profitability.

The Simple and Agile Aksa project was launched in September 2018 as a sub-project of the Productivity Improvement Project (VAP), aiming at identifying the efficiency-reducing factors that emerge while implementing our strategies, and implementing actions that add simplicity and agility to our processes, business conducts and organizational structure.

The design studies of the planned studies, which are mainly composed of the phases of analysis, design and improvement, are about to be completed. With the implementation of the improvements in the first quarter of next year, we believe that our value-added processes and businesses will come to the forefront and we will become a more efficient and dynamic company that is able to keep pace with the changes in the world.

In addition, in the context of the six sigma studies, which have been going on for many years, the green belt trainings and projects of new engineers and experts were carried out in 2018. We obtained short turnaround times in some projects and improvements in projects such as process and energy efficiency and standardization with simplistic and the six sigma approaches.

Management that is present in our vision model, we organized a Workshop on Employee Participation in Strategy with two groups of 25 people each on April 24th and 25th, 2018. We listened to Aksa through the eyes and ears of our employees and received suggestions to support the 5-year Strategic Goals.

In the Strategic Planning Workshop held on May 11th, 2018 with medium and high-level management, employees were listened to in areas of general evaluations on raw material, market, energy and financials. Then the outputs of the Workshop on Employee Participation in Strategy that was held in April were shared and discussed.

In the continuation of the program, the 5-year Strategic Goals were reviewed and focal issues were determined by taking into account general evaluations, SWOT analysis and the outputs of the Workshop on Employee Participation in Strategy.

Environmental Sustainability

Aksa runs its operations in full awareness of the undertaken responsibilities. We conduct our operations in all processes in tune with the environment, in order to make them continuous and efficient. We are well aware that we can provide a habitable environment for future generations by minimizing our environmental impact, and using environment-conscious processes.

On every job, we strive to be respectful to the environment and smart in the use of resources. As for our Health, Security and Environment performances, we display a transparent approach for our stakeholders.



"While market development activities are being carried out in cooperation with clients for our new products Acrylusion and Armora, we continue our efforts to develop new products for different markets."

Didem Tunçbilek Director of Marketing and Sales (Technical Fibers) and New **Business Development**

Aksa has had the ISO 14001 Environmental Management System Certificate since 1997 and made a transition to the 2015 version of the ISO 14001 Environmental Management System Certificate in 2018. Therefore, it manages its operations and environmental performance not only in full compliance with the rules determined by laws and regulations, but also by setting examples for the sector.

Ensuring the sustainability and efficient use of natural resources and taking the necessary measures are paramount issues for the entire world today. One of the most fundamental of all natural resources, the critical importance of water use and water management comes to the fore even more with the impact of climate change.

Based on our sustainable production approach, we adopted an integrated water management approach, covering the diversity of water sources, efficient consumption of water, and the state of sewage water reaching the environment. In this context, the efforts to improve the performance of our Reverse Osmosis and Common Treatment Plants, which we put into use in 2015 to make our water resources and production sustainable, are carried out every year.

Last year, we provided 85% of our total annual water consumption from our Reverse Osmosis plant and contributed to the existing water resources and equilibrium of the region.

We received the ISO 14046 Water Footprint Standard Certificate with the works done in the last year within the scope of sustainable water management approach. Aksa Acrylic became the first company to receive this certificate in the chemical and textile sector.

At the same time, as a manufacturing company, we conduct our operations with the awareness that the waste generated as a result of our processes is managed with precision. Waste resulting from our operations is managed in accordance with the waste management hierarchy.

The disposal of waste is ensured in accordance with the legislation. To this end, the works undertaken with the waste from its generation until its disposal without causing harm to the environment and human health are reduction, reuse, recycling, recovery, separate collection and disposal. 97% of our waste is recycled and used as raw materials in other sectors.

FOR 4 YEARS WE HAVE BEEN ROOTING OUT ACCIDENTS IN AKSA!

Our greenhouse gas emissions were audited by BSI as Responsible Production part of ISO 14064-1, and certified with comprehensive assurance. Within the scope of our legal obligation and as part of the Regulation on the Follow-up of Greenhouse Gas Emissions, the monitoring, reporting and verification of greenhouse gas emissions has been completed and in 2018 the Ministry of Environment and Urban Development was notified.

Energy Efficiency and Climate Change

Uninterrupted energy supply and energy management bear special significance in ensuring operational sustainability in Aksa. While ensuring continuity with our energy generation, we also provide energy for sister companies that operate in our field. Extra energy is made available to the electricity market.

In accordance with our process, the efficient use of energy is as fundamental as continuous energy supply for the continuity of our operations. With systematic energy management, supply, efficiency, climate change and other related environmental impacts are managed together. Aksa evaluates climate change within the framework of risks and opportunities, and maintains its operations along with legal applications. In this context, we participated in the CDP Climate Change Program, which was created in 2018 in order to enable companies to voluntarily explain their greenhouse gas emissions and climate change strategies to the public and investors.

Aksa has established its ISO 50001 Energy Management System to create the necessary energy and efficiency improvements and sustained its continuity. With the Energy Management System, it is aimed to ensure efficient usage of energy in each phase of the process, and to reduce the amount of energy consumed in unit production. Based on systematic energy management, the reduction of greenhouse emissions, and other related environmental impacts and energy costs, is ensured.

Understanding the needs of our customers and market constitute the foundation of our work. Aksa always develops better and new products in order to offer value to customers and the environment. Moreover. huge effort is made so that products can be safely produced and safely utilized during their lifecycles, for employees, customers, society and the environment.

With this approach, Aksa conducts operations by complying with international standards ensuring product quality, and environment and personal safety. Our understanding of working in tune with human health and the environment by following both local and international regulations (CLP, REACh, Ca Prop. 65, ETAD, ZDHC, INDITEX etc.) is applied across the entire supply chain, from our suppliers to our customers. Furthermore, in product development processes, each step is taken in harmony with the regulations for human and environmental health.

OEKO-TEX® Standard 100, an independent auditing and certification system including all production processes of textile products, has been applied in Aksa since 1995. Our certificate is renewed every year when products pass the Category 1 compliance tests successfully. Thanks to this application, the audit and certification guarantee that Aksa's products are produced without causing harm to human health and the environment.

On the other hand, in accordance with the Regulation for Chemicals Registration, Evaluation, Authorization and Restriction (KKDİK-REACh), applications in Europe and Turkey are closely monitored, and customer demands are answered so as to determine the limitations of chemicals for the safety of human health and the environment.



"New areas of use and new markets have provided solutions to market volatility. "

Serhan Belener **Director of Marketing & Sales** (Acrylic Fibers)

Green IT Applications

We carried out almost 49,000 flows in 2018 with the applications developed on eBA (Electronic Document Flow) software, enabling us to carry many transactions found as hard copy into the computer environment (i.e. Project Management, Incoming and Outgoing External Correspondence, Meeting Notes, Announcements, Unit Work Permits, Business Tracking Systems, etc.) and it helped with paper saving.

Health - Work Hygiene

The improvement of the quality of work directly influences the development of work environment parameters. Studies have been done on psychosocial and ergonomic factors which are two notable topics within the scope of work hygiene.

The COPSOR Psychosocial Risk Survey consisting of 88 questions was completed by 1,026 employees.

An Ergonomics Team has been established. This 12-person team applied the Rapid Exposure Assessment Method (REAM) in the chemical and textile production departments by monitoring field workers one-on-one. These studies will ultimately yield an internationally recognized ergonomics score on the basis of job description. As a result of the evaluations, the success of the improvement will be measured by applying the REAM again in the sections that need ergonomic improvement.

Process Safety

Within the scope of the Regulation on the Prevention of Major Industrial Accidents, the monitoring of hazardous situations that may occur in the process and what needs to be done have been brought into the procedure and the monitoring of the critical points is carried out in a hazard-based as well as qualitybased manner. In this process, our basic process control has been reviewed with a new perspective. As transferring the Hazard and Operability (HAZOP) studies into numerical data and monitoring them has come into prominence, the HAZOP system has been redesigned in a similar way to our Failure Modes and Effects Analysis (FMEA) system and entries to the system have been initiated.

BEST PLACE FOR SAFE WORK!

The Functional Safety Management System was established under the System Security Management System in order to ensure the control of the Safety Instrumented Functions (SIF) to be applied to the actions of the HAZOPs on the site and to ensure that their tests are carried out correctly.

The commissioning of fire detection and extinguishing systems and evidence tests of these systems will be completed by the end of the year. It is ensured that the information of these systems be accessed by the whole factory. In all commissioned areas, training is provided for each shift and user awareness has been enhanced.

"Every Aksa employee will one day be member of

Accident Prevention Culture (KÖK) and AKAT (Aksa Accident Mitigation Team)

From 2015 to 2018, we made 510 employees, members of AKAT, after providing them with observer training. For the last two years, 150-200 employees have been on the field as active observers in the Aksa working areas. A positive, determined and effective internal eye works as both an auto control and an internal audit mechanism.

Observer training is a significant step in the cultural exchange project. The first day of two full days of training focuses on the fundamental change in the perception of working safely and the effective change in decision-making processes. We emphasize that the activities carried out in an unsafe environment are not only inefficient, but do not comply with our ethical principles either. We try to take the first steps in the voluntary introduction of the cultural change process by supporting the training with actual visuals. The second day, we do practical examples on how positive communication should be done in working environments. In the observations, all participants witness the power of positive communication. At the end of the training, it is expected that the differences of opinion on safe working among the participants should be aligned among all positions and companies.

After the training, we began to observe changes in the decision-making processes of the participants. Safe working rules are not perceived as an obstacle to efficient work and production. They are not discussed anymore and considered as necessary from an ethical point of view and take place among the parameters that are considered to be natural parts of the work.

All the effective answers to the question "How can we work more safely?" guarantee the sustainability of all kinds of resources of AKSA. Half of the employees of AKSA will start 2019 as members of AKAT. As the safe working culture develops, the obstacles faced will be removed.

Environmental Management Unit

Since its establishment, Aksa has adopted the understanding of being a sustainable, efficient and environmentally friendly producer. By adding this understanding to its mission and vision over the years, Aksa raises its corporate performance thanks to its efforts with its environmental policy and sustainability approach. Apart from legal obligations, it also aims to be an example with its voluntary practices. With its efforts in line with its operational excellence strategy, Aksa enhances its productivity, maintains economic stability and carries out its responsibility to the environment and all stakeholders through its sensitive production approach.

All the legislation, conditions and obligations for which we are responsible in the context of environmental laws and regulations are monitored by various sources. Aksa works in cooperation with relevant public institutions and the NGOs in the sectors it operates in. It contributes to the development of legislation and is a pioneer in the sector in legal applications. In this context, the environmental engineer in charge works as a member of the TÜSİAD Environmental Working Group and the Environmental Protection Group of the

The Environmental Management Unit of the HSE Directorate is responsible for the efficient use. protection of natural resources and surveillance



"Our company has successfully completed the audits performed by the Ministry of Customs and Trade and has received the **Authorized Operator Certificate."**

Barıs Devrimsel Purchasing Director of possible environmental impacts. All legal and voluntary environmental issues are followed up and environmental practices are managed effectively through weekly directorates and management meetings, and with the supervision and support of the senior management through the Industrial Evaluation Meetings held every 3 months and chaired by the General Manager. Compliance with environmental issues are followed constantly by audits conducted by internal and external organizations within the scope of Integrated Management Systems and by the Environmental Management Unit within the scope of Environmental Audit Regulation with Environmental Internal Inspections performed at least once a year.

In order to eliminate the possible environmental negativities in port facilities, and if possible, to remove them, and bring about port facilities which are more sensitive to the environment, the Green Port (Green Port) certificate was received by the Ministry of Transport, Maritime and Communication General Directorate of Maritime Trade. We passed the inspection of the certificate with zero non-conformity and the certification continued.

Environmentally and Human Health-Sensitive, **Reliable Aksa Products in Textile**

Aksa reflects its sustainability philosophy that it uses in all areas to its environmentalist approach as well. Aksa is working on environmentally friendly products for a sustainable environment by following the social needs and innovations in the sector with the works carried out under the Process and Product Development Directorate. We act in accordance with European Union Directives, the REACh and the national legislation especially for the use of chemicals. For this purpose, methods and substances are investigated to improve human health and environmental measures in both development and production stages.

The ISO 14001 Environmental Management System Certificate that was first received on September 3, 1997 was updated to that of 2015 and the TS EN ISO 14001-2015 certificate was obtained.



HUMAN

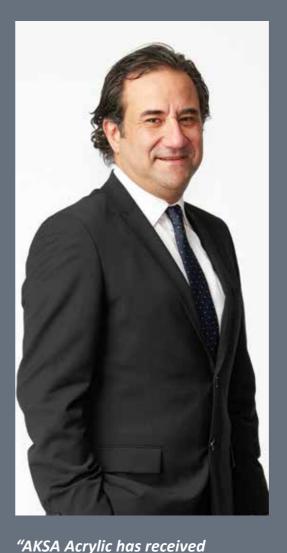
RESOURCES

by the Association of Women
Entrepreneurs of Turkey (KAGİ-DER)
with the World Bank's technical
assistance and the counselling of
Sabanci University Gender Equality
Forum."

Aydın Fethi Baytan Human Resources and Corporate Development Director

the Gender Equality Model

certificate which was developped



Human Resources

Our basic human resources policy is to create and maintain a climate where employees are proud of their contribution and cooperation to successful business results, where they bond themselves with confidence. For this purpose, we aim to bring together happy employees who are responsible, creative, participatory, open to development, adaptable to change and able to communicate effectively. Our practices shaped within the framework of our policy, our investment in human resources and the communication we have established, support Aksa's basic strategies and facilitate the achievement of targeted business results.

At the Human Resources Department, in 2018, we focused on continuous development, employee engagement, workplace culture, internal communication, organizational development, digitalization and talent management in the long-term targets that we developed and implemented.

While we plan and put into practice our actions to improve our systems with our development-oriented approach, we believe in the value that the external eyes might add. For this purpose, we make benchmark visits to institutions with successful practices related to the subjects in our agenda every year. In addition, we opened all Human Resources processes and practices to the scrutiny of consultants we worked with in the projects such as the 2015 Workplace Culture Analysis within the Best Place to Work Project and the Aksa Culture and Internal Communication Project that we initiated in 2017. We have brought many of our best practice proposals to our Company by harmonizing them with our corporate culture.

In 2018, we made changes to contribute to our organizational development. In order to strengthen internal communication, to keep the pulse of the field and to take action without any problems related to human resources, we moved to a partnership structure. Business partners shared the responsibility of the directorates in the activities related to planning. This new model, which strengthens the communication and where Human Resources are more involved, was formed in order to develop strong-proactive dialogues between the departments and Human Resources. In line with our organizational needs, the Purchasing Directorate, the Brand and Corporate Communication Department and the Internal Audit Department were established.

WITH OUR BELIEF IN NURTURING LEADERS WITHIN OUR COMPANY, IN LINE WITH OUR ORGANIZATIONAL REQUIREMENTS, 23 OF OUR CURRENT EMPLOYEES WERE PROMOTED TO MANAGERIAL/NEXT LEVEL POSITIONS

With our belief in nurturing leaders within our company, in line with our organizational requirements, 23 of our current employees were promoted to managerial/next level positions. Forty-two employees were deemed satisfactory in their roles as next level experts, 21 of our employees were promoted to next level operator roles as a result of applications to our Assessment Center. 10 employees at expert level and above moved to a different section with a change of task or rotation.

As of the year end, the total headcount reached 1,231, and 81 new personnel joined the Aksa Family in 2018, composed of 1 manager, 1 executive level, 17 specialist and engineer level, and 62 operational level staff.

Education Level	Distribution %
PhD Master's Degree Undergraduate Degree Associate Degree	0.2 2.8 15.9 27.7
Vocational high School High School Elementary School	33.1 12.3 8.0

In our selection and placement process, we continued university visits by focusing on employer brand works in order to incorporate the persons who have competencies required by the job and compatible with the vision, mission and values of our Company. We have provided internship opportunities to 16 students in 2018 within the scope of the Long-Term Internship Program, which we started with the approach that cares about the progress of our employees, as well as for the talents of the future. As the 5th year of the program was completed, 3 of our long-term trainees joined our Company.

In order to adapt quickly to change, we constantly keep-up with technology and reflect its advantages to our electronic Human Resources systems. We continue

our efforts to adapt agile and user-friendly systems to our institution. In order to monitor the Human Resources systems in the electronic environment more effectively and end-to-end, we put into practice the Basic Personal Management, Performance Management System, Talent Management modules in the Oracle Cloud system in 2017. In 2018, we put into use the Compliance Process modules, which are designed to ensure that wage management, recruitment and dismissal and newly recruited employees are optimally adapted to the Aksa business environment and culture. The infrastructure of the Technical Competency Evaluation Process was established in the system. In 2019, we have started working on the transfer of some personnel affairs to the electronic environment.

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Within the scope of our Great Place to Work project, we established several project groups that involved employees from all levels following the employee survey in made in 2015 and we carried out many actions that we believe moved our Company forward. In order to find out what we achieved, we repeated the survey in 2018 and observed that the positive effect of the studies was reflected on the results. The results of the survey were shared with our employees with transparency by our Directors and suggestions on actions were collected. In line with our belief in continuous progress, we persist in our efforts to improve our practices and working environment.

Within the scope of the Aksa Culture and Internal Communication Project, which we launched in 2017, we identified the basic elements of our workplace culture by conducting focus-group discussions, measuring the perceptions of our employees at different levels and examining our current practices. With the awareness that one of the key factors in the successful implementation of strategic goals is culture, we have focused on the strong values that we want to protect as well as the elements that will give us momentum in reaching our strategies. In 2018, we set out the employer promise of our Company, based on

our cultural elements and we identified our internal communication brand that represents our values as "Aksa, Together and With Pride".

One of the most pertinent goals of the project was making visible and prevalent our values that will lead us to success, in all areas of our internal communication. At this point, we have carried out interviews on the experiences of our employees regarding Aksa values in the belief of the power of living stories. For the theatrical activity we planned for the transfer of cultural elements, we started the preparations of the scenario by collecting inside information.

We added the option of sending SMSs to our announcement system to disseminate information that all employees might need to reach directly from a single source, and also to ensure that our employees without a company e-mail address would be able to access it as well. We created a shortcut for announcements in our in-house portal. We are working on different electronic alternatives in order to ensure fast communication.

We reviewed the operation of the Representation Committee, which is one of our active communication tools consisting of our employees' representatives, together with the Chairman and Vice Chairman of the Committee. We developed recommendations to ensure that our employees receive messages in a balanced, accurate and fast manner from the selection process to the orientation and through the communication channels used.

In 2017, we handed out the Executive Handbook, which we prepared in 2018, in a practical design to ensure that our managers quickly reach the answers to the common questions and standardize our Company-wide practices among departments. We have started to prepare the Employee Handbook in order to enable our employees to reach the information they are interested in directly and easily. We organized workshops with our employees in line with our participatory culture. We have prepared a source where they can reach the information they are looking for by listening to the topics they are curious about.

At the 3rd Yıldız Akkök Award Process, which was held in 2018 for the purpose of recognizing the successes and identifying and spreading the best practices,

the Aksa Acrylic team, consisting of Mr. Ali Yıldızhan, Mr. Aziz Yazıcı, Mr. Bülent Mansuroğlu, Mr. Engin Değirmenci, Mr. Fevzi Mollaoğlu, Mr. Mehmet Tunçer, Mr. Metin Kaya, Mr. Tansel Köybaşı, Mr. Türker İnce and Mr. Yiğit Taş, were deemed worthy of the award in the category of Operational Excellence with the new Filament Machines Installation project. In 2018, 7 of our employees were rewarded with a total of 8 discovery incentives, and 3 of our employees were rewarded with instant rewards as a result of their outstanding performance and achievements.

In accordance with the great significance we place on the Talent Management process, employees' competencies and improvement areas are identified by means of modern human resources methods, continuous development of employees is supported, and engagements are conducted to shed light on employees' career development. In 2018, our evaluation center, development planning and mentormentee practices continued. This year, a one-year-long mentor-mentee program was completed between our mentors consisting of our General Manager, Assistant General Managers, Directors, Managers, and 20 mentees from positions of experts and managers.

With the belief that the employees who have gained the opportunity to experience different positions during their career life would contribute significantly to their individual development as well as to the development of the positions they undertake, we set-up a rotation system that supports the internal mobility in 2017. In this context, 3 employees were on project rotation and 3 employees realized specific learning rotation in 2018.

As part of our operational level talent management process, which has been one of our focal points since 2016, career maps were created and a transition system was defined and the transparent system that was created was shared with the whole organization. Succession plans were prepared for the critical roles and development plans of the successors were prepared. In 2018, the Evaluation Center process applied to the candidates who will be promoted or appointed from our operational level employees was reviewed and was specially designed for the position. The OHS Comprehensive Selection Exam, Personality Inventory, Case Study, Competency Based Interview and Transition Criteria Score are used as measurement tools in this process based on the competencies



determined according to the job definition of the candidate position. The application is being carried out by our Human Resources team.

With the OHS Comprehensive Selection Exam, which we started to implement in 2018 at the operational level recruitment and evaluation center processes, we began to measure the behavioral trends of candidates/employees within the scope of occupational health and safety, reasoning skills along with personality assessment and their strengths and their traits prone to development. We implemented an exam which carries internationally recognized validity-reliability certificates approved by the European Federation of Psychologist Associations (EFPA) and the British Psychological Association (BPS), on the digital environment.

In order to support continuous development, plans have been prepared in line with the development needs of the successors determined for the critical roles at the operational level along with specialists and employees above the rungs of specialists.

In 2018, the infrastructure studies to establish the development areas for technical competencies determined for positions of specialists and employees above the rungs of specialists were carried out by an evaluation with the employee and its manager. The training matrices created together with the technical competencies will be a guide for the training demand and development planning stages after the managers and employees agree on the development needs.

In 2018, 28 man-hour training programs were organized in line with orientation programs, personal development training demands which are the outputs of development plans, legislative requirements and professional development needs determined by departments.

Training Type	Man*Hou	ır %
Internal Training	8,762	24%
External Training	25,380	70%
E-learning Training	1,570	4%
Abroad Training	580	2%
	36.292	100%

In our Professional Qualification Certification Process that we have been conducting since 2016, 5 occupations were identified in line with the legislation in 2018 and training activities for 129 employees were completed. The theoretical and practical exams of our employees will be held in 2019.

The Aksa School program was held in October with the participation of 14 employees in order to provide personal, professional and career development to operational level employees who had been working for more than two months in our Company. The program which included 51 internal trainers and 46 lectures, was completed with the presentations of the participants.

The Aksa Institute 2018 program, which was formed by the cooperation of all directorates in order to create the infrastructure to develop internal cooperation of our specialists and employees above the rungs of specialists and to provide information and awareness about processes outside their departments, was carried out with 24 topics and 26 internal trainers.

Our employees participated in many national and international fairs and congresses which provided training and professional development. Within the scope of leader development, 10 of our first-tier managers participated in a Multi-Dimensional Leadership Training, 2 of our managers started the Turquality Executive Development Program and 1 of our managers began the Sabancı Executive Development Program.



HAVEN SECURED THE FIRST PLACE IN THE CORPORATE GOVERNANCE INDEX IN 2016 AND 2017, OUR COMPANY WAS ONCE AGAIN AT THE TOP SPOT IN 2018 AMONG 47 COMPANIES AND WAS AWARDED BY THE CORPORATE **GOVERNANCE ASSOCIATION OF TURKEY.**

is to keep in line with legal regulations and transparency to stakeholders, and it adopts an accountable, fair and with the highest Corporate Governance Rating with responsible management model. In order to attain this a score of 9.70. Haven secured the first place in the goal, Aksa uses and manages an investor relations tool for the purpose of providing comprehensive and fully accurate information to stakeholders with regard the 47 companies and was awarded by the corporate course of Aksa shares.

The basic working principles of the Investor Relations 2- Share Performance can be listed as: availability, providing swift feedback to stakeholders, transparent, consistent and prompt information sharing, and maintaining an updated website. Strict attention is paid so that the unit is composed of competent individuals, who have good command of legal regulations, hold the licenses stipulated by the Capital Markets Board, know the company and sector dynamics intimately, and have the ability to transfer the same. Accordingly, the Investor Relations department knows well and analyzes the company, has an excellent command of company strategies, and thus aims to create differentiation by communicating these strategies through the most efficient methods.

Major Developments in 2018

1- Corporate Governance Rating

The "Corporate Governance Rating Report" was issued for update work is done by Saha Kurumsal Yönetim ve Kredi Derecelendirme Hizmetleri A.Ş., which holds an operating license to issue ratings in Turkey, in accordance with the Capital Market Board's (CMB) Corporate Governance Principles.

This report, which rates the Company's alignment with Corporate Governance principles, was prepared based on the current methodology, benefiting from the results obtained from detailed reviews made by Saha at our Company.

The Company's Corporate Governance Rating was updated at 9.70 out of 10, and the ratings of the subheadings were identified as Shareholder 97.52, Public

The fundamental duty of Aksa Akrilik Investor Relations Disclosure 98.43, Stakeholders 98.51 and Board of Directors 95.03 out of 100. Aksa became the company corporate governance index in 2016 and 2017, our company was once again at the top spot in 2018 among governance association of turkey.

Our Company shares are listed in the following indexes of the Borsa Istanbul (BIST) stock market, and our share performance is shown below.

- BIST 100-30
- BIST Chemical, Oil, Plastic
- BIST Industrial
- BIST Dividend
- BIST Dividend 25
- BIST All
- BIST Star
- BIST 100
- BIST Corporate Governance
- BIST Sustainability



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Activities of the Investor Relations

The Company's shares have been traded on the Istanbul Stock Exchange since 1986. The performance of the stocks on the stock exchange since 2014 is summarized in the table below.

Share	2014	2015	2016	2017	2018	2019 Feb.
Lowest Price (TL)	4.34	5.34	5.92	7.66	7.20	7.27
Highest Price (TL)	5.89	9.57	8.54	13.58	17.07	9.80
Closing Price (TL)	5.39	8.13	7.76	11.98	7.46	9.54
Issued Capital (thousand TL)	185,000	185,000	185,000	185,000	185,000	185,000
Market Value (thousand TL)	997,150	1,504,050	1,435,600	2,216,300	1,380,100	1,764,900

The prices valid for previous years on the table show corrected share prices.

3- Dividend

The dividend distribution for the period 2017 was approved during the Ordinary General Assembly on April 2, 2018, and it was paid in cash to the Company shareholders on April 4-6, 2018.

Gross dividend amounts distributed within the past seven (7) years, and gross dividend amount distributed per share (kurus), are as follows:



4- General Assembly

The Ordinary General Assembly Meeting of the Company for the year 2017 was held on April 2, 2018 at the Yalova Factory. Shareholders representing 77.02% of the Company's shares attended the meeting.

5- Other Activities within the Year

It was aimed to answer questions from the Capital Markets Board completely and accurately, to provide documents and information swiftly, and to establish accurate and efficient communication with the Board. Activities of the Investor Relations were conducted within this scope.

The necessary replies were given to investors' questions with the same information, and retaining the principle of equal treatment for all shareholders. Disclosures made to the public via the Public Disclosure Platform were to be shared on time and in an accurate, complete, comprehensible and interpretable manner, and it was ensured that all shareholders would be informed about any developments, equally and simultaneously.

Other activities performed by the Investor Relations department during the year are summarized as follows:

- Eleven (11) press releases and one hundred seventeen (117) material disclosures on the Public Disclosure Platform,
- Four (4) teleconferences with domestic and foreign investors,
- Face-to-face or telephone interviews with hundred and two (102) local and foreign investors/analysts
- 1 roadshow in London

STRATEGIC THINKING AND EFFECTIVE COMMUNICATION ARE THE MAIN TARGETS OF OUR INVESTOR RELATIONS DEPARTMENT. AWARE OF AKSA COMPANY STRATEGIES, OUR KNOWLEDGE AND ANALYSIS AIMS TO COMMUNICATE BY EFFECTIVE METHODOLOGY AND CREATE A POSITIVE DIFFERENCE.

Investor Relations Department Information:

Name Surname	Title	Phone	License Document	Document No	E-Mail
Erdinç KAZAK	Financial Affairs Director	0(226) 353 25 45 / 41400	Capital Markets Activities Level 3 Corporate Governance Rating Expertise	205781 700753	erdinc.kazak@aksa.com
Erdem TATBUL	Accounting and Reporting Manager	0(226) 353 25 45 / 41500	Capital Markets Activities Level 3 Corporate Governance Rating Expertise	208881 701742	erdem.tatbul@aksa.com
Furkan CEYLAN	Investor Relations and Reporting Manager	0(226) 353 25 45 / 41520	-	-	furkan.ceylan@aksa.com

Investor Relations Department Contact information:

Phone : (226) 353 25 45 Fax : (226) 353 33 07 E-mail : ir@aksa.com

Address : Merkez Mah. Yalova-Kocaeli Yolu Cad. No:34 Taşköprü, Çiftlikköy/Yalova

Aksa Akrilik Kimya Sanayii A.Ş.

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Other Developments Within the Period

The Yalova Composite and Chemical Specialized Organized Industrial Zone

The Yalova Composite and Chemical Specialized Reclamation Organized Industrial Zone (YALKIM Organized Industrial Zone), to which our Company is a participant, was established on a total area of 1,130 acres within the boundaries of the Yalova province, the Çiftlikköy district and Taşköprü location with the registry number of 308 given by the Ministry of Science, Industry and Technology on 6 July 2015. It has been approved by the Ministry of Science, Industry and Technology that the zone had met the reclamation conditions.

CORPORATE GOVERNANCE

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CV of the Board of Directors

Mehmet Ali Berkman Chairman of the Board of Directors

Born in Malatya in 1943, Mehmet Ali Berkman graduated from Middle East Technical University, Faculty of Administrative Sciences, Department of Industrial Management. After wards, he obtained an MBA in Operations Research from Syracuse University (USA). Mr Berkman joined Koç Group in 1972, and assumed the role of General Manager in MAKO, Uniroyal, DÖKTAŞ and Arçelik respectively. Subsequently he worked as Head of Strategic Planning, Human Resources and Industrial Relations, and left the Group on December 31, 2003 due to the Group's retirement policy. In September 2005, he assumed the position of Member of the Board of Directors and Chairman of the Executive Board of Akkök Holding A.Ş. He also served as Member and Chairman of the Boards of Directors of other Group companies. On January 1, 2013, Mr Berkman stepped down from his position as Chairman of the Executive Board, and he continues to serve as a Board Member in Akkök Holding and Akkim, Board Chairman in Aksa, Akenerji, Akiş, Aktek 1987. He joined Sabancı Group in 1987, and assumed and Akcez, and Vice Chairman of DowAksa, in addition to his Akkök Holding Executive Board Consultant duty. A member of the Turkish Industrialists' and Businessmen's Association and the Kalder and Turkish Education Volunteers Association, Berkman also continues to be a Member of the Istanbul Erkek High School Foundation Board of Trustees, the Turkish Education Foundation. the Turkish American Business Council and the Turkey Czechia Business Council.

Raif Ali Dinckök Deputy Chairman of the Board of Directors

Born in Istanbul in 1971, Raif Ali Dinckök graduated from Boston University (USA), Department of Business Administration in 1993, and subsequently started working at Akkök Holding. Mr. Raif Ali Dinçkök continued his career in the Purchasing Department of Ak-Al Tekstil San. A.Ş. between 1994 and 2000, and later served as Coordinator of Akenerji Elektrik Üretim A.Ş. from 2000 to 2003. Prior to his current position as the Chairman of the Board of Directors at Akkök Holding A.Ş., he served as a Member of the Board of Directors and Vice Chairman of the Executive Committee at Akkök Holding A.Ş. In addition to his position as the Chairman of the Board of Directors at Akmerkez REIT, Mr. Dinçkök is the Vice Chairman of the Board of Directors at various Akkök Holding companies, including Aksa Acrylic, Akiş REIT, Ak-Kim and Gizem Frit. At the same time, he holds Board memberships at Akkök Holding companies.

Nilüfer Dinçkök Çiftçi Member of the Board of Directors

Born in Istanbul in 1956, Nilüfer Dinçkök Çiftçi graduated from Lycée Français Sainte Pulchérie in Istanbul in 1970. She continued her education in Switzerland, where she later graduated from St. Georges School in 1976. Assistant Chairman of the Board of Directors of Akkök Holding A.Ş., Nilüfer Dinçkök Çiftçi is acting on the Board of Directors of Akkök Group Companies.

Ahmet Cemal Dördüncü Member of the Board of Directors

Born in Istanbul in 1953, Ahmet C. Dördüncü, graduated from Çukurova University, Department of Business Administration. Later, he pursued his postgraduate studies at Mannheim and Hannover Universities. Mr Dördüncü began his professional career at Claas OHG Company in Germany, and after returning to Turkey, he worked at Mercedes Benz A.S. between 1984 and several positions at Kordsa A.Ş. until 1998. Mr Dördüncü served as General Manager/President at DUSA South America, and later at DUSA North America in 1998. After working as Group President of Strategic Planning and Business Development at Sabancı Holding A.Ş. in 2004, he assumed the position of Chairman of the Executive Board of Sabanci Holding from 2005 to 2010. Mr. Ahmet C. Dördüncü has served as Chairman of the Executive Board of Akkök Holding since January 2013. He also serves as the Chairman of the Board of Directors of Akenerji, Akcez, Akis REIT, Ak-kim and Gizem Frit, as well as on the Board of Directors of Akkök Holding and various Akkök Holding Companies. Mr. Dördüncü is also a member of the Board of Directors at International Paper Co. He speaks English, German and Portuguese.

İzer Lodrik Member of the Board of Directors

Born in Istanbul in 1971, İzer Lodrik graduated from Northeastern University (USA), Department of Economics. Subsequently, he started working at Emboy Yuntaş Tekstil Sanayi ve Ticaret A.Ş. Mr Lodrik currently serves as Chairman of the Board of Directors of Emnivet Ticaret ve Sanayi A.Ş., Emboy Yuntaş Tekstil Sanayi ve Ticaret A.Ş. Additionally, he is a Member of the Board of Directors of Akkök Holding Companies.

Cengiz Taş Member of the Board of Directors -General Manager

Born in Bursa in 1966, Cengiz Taş graduated from the Industrial Engineering Department at Boğazici University in 1989. He began his career at Kordsa as an Investment Planning Engineer in 1989. He joined Akkök Holding Companies in 1991 as a Budget Expert at Ak-Al Tekstil Sanavii Anonim Sirketi and acted respectively as Budget Chief, Budget Manager, Production Coordinator, Assistant General Manager in Charge of Planning and as General Manager between 2004 and 2011. As of February 1, 2011, he became a member of the Board of Directors and General Manager. Tas, a member of the Executive Board of Akkök Holdings is also on the Board of Directors of other Akkök Group Companies. A member of various associations, Mr. Taş is also the Vice President of the Turkish Textile Industry Employer's Union, as well as being a Board Member.

Dr. Mehmet Abdullah Merih Ergin

Independent Member of the Board of Directors -Member of the Early Detection of Risk Committee -Member of the Corporate Governance Committee

Born in 1983 in Istanbul, Dr Ergin received his BSc in Textile Process Engineering from the Department of Textile at the University of Leeds (United Kingdom), and received a PhD from the same university. He undertook various duties for the Sabanci Group. By the end of 2008, Ergin had worked as General Manager and Chairman of the Board of Directors at Ak-Al Tekstil Sanayii Anomin Şirketi, one of Akkök Group's companies. He later served as a member of the Board of Overseers at FMV Isik University, and Chairman of the Board of Directors at Kabatas High School. Not included in the Executive Board, Ergin holds an independent membership according to the CMB Corporate Governance Principles. The services he has provided over the last decade are briefly explained above. Regarding his services for the past five years, he has had no relationship with Aksa Akrilik Kimya Sanayii A.Ş. and its related parties. Mr. Ergin has experience in auditing / accounting and finance.

Av. Başar Av

Independent Member of the Board of Directors -Member of the Corporate Governance Committee -Member of the Audit Committee

He was born in 1965 in Amasya. After his graduation from the Law School of Ankara University, he did his internship and started work as a lawyer registered with the Istanbul Bar Association. He began work at the Turkish Textile Employers' Association in 1991 as Legal Counsel. Mr.

Ay was appointed Deputy General Secretary in 2005, and General Secretary in 2007 in the same organization, a position he still holds today. He is completing his Master's in International Banking and Finance at the Finance Institute of Istanbul Commerce University. He is also registered with mediators and the UYAP conciliator register at The Department of Mediation of the Ministry

Mr. Ay also serves as a member of the Minimum Wage Fixing Commission, representing the Turkish Textile Industry Employer's Union (TISK), member of the General Assembly at the Istanbul Arbitration Center (ISTAC), commissioner of the R & D Center of the General Directorate of Science and Technology at the Ministry of Science, Industry and Trade, an independent board member of Aksa Acryllic, member of the Board of the Social Security Institution (SGK), delegate and representative of employers at is-Kur. He is also a member of the Istanbul Provincial Employment and Vocational Training Committee, a Board member of the TISK Microsurgery and Reconstruction Foundation established for the purpose of reducing and treating work accidents. He also carries out the duties of observer membership at the International Textile Manufacturers Federation (ITMF) and at the International Labor Organization (ILO), as a member of the Turkish Employer Delegation. Mr. Ay has experience in auditing / accounting and finance.

İlknur Gür Uralcan

Independent Member of the Board of Directors -Member of the Early Detection of Risk Committee -Member of the Audit Committee

Born in Ankara, İlknur Gür Uralcan graduated from the Chemistry Department at Boğaziçi University. She began her career in 1993 at Degere International Trading as Chemical Materials Sales Representative, and transferred to Kordsa's Sabancı Talent Pool Program as a Sales Representative in 1996. In 1998. Uralcan became Customer Executive in the Istanbul office of GE Plastics and then served as Country Leadership Regional Manager for Central Europe, Turkey and Israel, and General Manager of Developing Countries and General Manager of European Countries at GE Plastics / Sabic Innovative Plastics. Uralcan continues her Presidency at Wilsonart LLC in Eastern Europe, the Middle East and Africa. Uralcan is not included on the executive board but is an independent member according to the Capital Markets Board Corporate Governance Principles. Her roles over the past 10 years are explained above and she does not have any connection to Aksa Akrilik Kimya Sanayii A.Ş. or its related parties. Mrs. Gür Uralcan has experience in auditing / accounting and finance.

Aksa Akrilik Kimya Sanayii A.Ş. 56 Annual Report 2018 57

Declaration of Independent Membership of the Board of Directors

To the Aksa Akrilik Kimya Sanayii A.Ş. Board of Directors, Corporate Governance Committee,

Pursuant to the Communiqué Regarding the Determination and Implementation of Corporate Governance Principles (Serial: II, No: 17.1) issued by the Capital Market Board, Articles of Association, and the criteria set forth in related legislation, as a candidate for independent membership of the Board of Directors of Aksa Akrilik Kimya Sanayii Anonim Şirketi, I hereby declare that:

- a) There is no employment relationship between myself, my spouse, relatives by blood or by marriage up to the second degree and Aksa Akrilik Kimya Sanayii A.S., any partnerships of which the Company holds or significantly affects management control, or shareholders who hold or significantly affect the management of the Company, or any legal entities of which these shareholders hold the management control, at a managerial position to undertake major duties and responsibilities in the last five years, and that I do not have, together or alone, more than 5% of the Company's capital or voting rights or privileged shares, and I do not have a business relationship of significant nature,
- b) I have not served as a partner (5% and above), at a managerial position to undertake major duties and responsibilities and/or as a board member in any companies, particularly those conducting the auditing (including tax audit, legal audit and internal audit), grading and counseling of the Company, to which the company has sold or purchased a significant amount of products or services in the framework of the agreements, during the periods of selling or purchasing products or services, in the last five years,
- c) I have the requisite professional training, knowledge and experience in order to fulfill the tasks that I will assume in the Company as an independent member of the Board of Directors,
- d) I will not work in public institutions and organizations, other than academic positions at universities, provided that it is appropriate to their relevant legislations, on a full-time basis, after being elected as a member,
- e) I am considered as a resident in Turkey according to the Income Tax Act (I.T.A.) dated December 31, 1960 and numbered 193,
- f) I possess the requisite strong ethical standards, professional reputation and experience to contribute positively to the Company's activities, to maintain my objectivity in conflicts of interest between the company and the shareholders, and to decide freely in consideration of stakeholders' rights,
- g) I will spare enough time for the Company's affairs in order to follow-up the functioning of the Company's activities, and to fully meet the requirements of the duties that I will assume,
- h) I haven't served as a member of the Company's Board of Directors for more than six years during the last ten years,
- i) I haven't served as an independent member of the Board of Directors in more than three companies whose management is controlled by the same person, Company or shareholders holding the management control of the Company, and in more than a total of five companies traded on the exchange,

I will therefore act as an independent member of the Board of Directors of Aksa Akrilik Kimya Sanayii Anonim Şirketi. Pursuant to the related legislation, I also declare that should a situation arise that removes my independence, I would communicate this to the Board of Directors in order for it to be announced to the public, and that I would resign on principle.

Sincerely,

Name and Surname Date Signature

: BASAR AY : 05.03.2017

Declaration of Independent Membership of the Board of Directors

To the Aksa Akrilik Kimya Sanayii A.S. Board of Directors, Corporate Governance Committee,

Pursuant to the Communiqué Regarding the Determination and Implementation of Corporate Governance Principles (Serial: II, No: 17.1) issued by the Capital Market Board, Articles of Association, and the criteria set forth in related legislation, as a candidate for independent membership of the Board of Directors of Aksa Akrilik Kimya Sanayii Anonim Şirketi, I hereby declare that:

- a) There is no employment relationship between myself, my spouse, relatives by blood or by marriage up to the second degree and Aksa Akrilik Kimya Sanayii A.S., any partnerships of which the Company holds or significantly affects management control, or shareholders who hold or significantly affect the management of the Company, or any legal entities of which these shareholders hold the management control, at a managerial position to undertake major duties and responsibilities in the last five years, and that I do not have, together or alone, more than 5% of the Company's capital or voting rights or privileged shares, and I do not have a business relationship of significant nature,
- b) I have not served as a partner (5% and above), at a managerial position to undertake major duties and responsibilities and/or as a board member in any companies, particularly those conducting the auditing (including tax audit, legal audit and internal audit), grading and counseling of the Company, to which the company has sold or purchased a significant amount of products or services in the framework of the agreements, during the periods of selling or purchasing products or services, in the last five years,
- c) I have the requisite professional training, knowledge and experience in order to fulfill the tasks that I will assume in the Company as an independent member of the Board of Directors,
- d) I will not work in public institutions and organizations, other than academic positions at universities, provided that it is appropriate to their relevant legislations, on a full-time basis, after being elected as a member,
- e) I am considered as a resident in Turkey according to the Income Tax Act (I.T.A.) dated December 31, 1960 and numbered 193,
- f) I possess the requisite strong ethical standards, professional reputation and experience to contribute positively to the Company's activities, to maintain my objectivity in conflicts of interest between the company and the shareholders, and to decide freely in consideration of stakeholders' rights,
- g) I will spare enough time for the Company's affairs in order to follow-up the functioning of the Company's activities, and to fully meet the requirements of the duties that I will assume,
- h) I haven't served as a member of the Company's Board of Directors for more than six years during the last ten years,
- i) I haven't served as an independent member of the Board of Directors in more than three companies whose management is controlled by the same person, Company or shareholders holding the management control of the Company, and in more than a total of five companies traded on the exchange,

I will therefore act as an independent member of the Board of Directors of Aksa Akrilik Kimya Sanayii Anonim Şirketi. Pursuant to the related legislation, I also declare that should a situation arise that removes my independence, I would communicate this to the Board of Directors in order for it to be announced to the public, and that I would resign on principle.

Sincerely,

Name and Surname

: MEHMET ABDULLAH MERIH ERGIN $\cdot 04032017$

Date Signature

Aksa Akrilik Kimya Sanayii A.Ş. 58

Declaration of Independent Membership of the Board of Directors

To the Aksa Akrilik Kimya Sanayii A.Ş. Board of Directors, Corporate Governance Committee,

Pursuant to the Communiqué Regarding the Determination and Implementation of Corporate Governance Principles (Serial: II, No: 17.1) issued by the Capital Market Board, Articles of Association, and the criteria set forth in related legislation, as a candidate for independent membership of the Board of Directors of Aksa Akrilik Kimya Sanayii Anonim Şirketi, I hereby declare that:

- a) There is no employment relationship between myself, my spouse, relatives by blood or by marriage up to the second degree and Aksa Akrilik Kimya Sanayii A.Ş., any partnerships of which the Company holds or significantly affects management control, or shareholders who hold or significantly affect the management of the Company, or any legal entities of which these shareholders hold the management control, at a managerial position to undertake major duties and responsibilities in the last five years, and that I do not have, together or alone, more than 5% of the Company's capital or voting rights or privileged shares, and I do not have a business relationship of significant nature,
- b) I have not served as a partner (5% and above), at a managerial position to undertake major duties and responsibilities and/or as a board member in any companies, particularly those conducting the auditing (including tax audit, legal audit and internal audit), grading and counseling of the Company, to which the company has sold or purchased a significant amount of products or services in the framework of the agreements, during the periods of selling or purchasing products or services, in the last five years,
- c) I have the requisite professional training, knowledge and experience in order to fulfill the tasks that I will assume in the Company as an independent member of the Board of Directors,
- d) I will not work in public institutions and organizations, other than academic positions at universities, provided that it is appropriate to their relevant legislations, on a full-time basis, after being elected as a member,
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- i) I haven't served as an independent member of the Board of Directors in more than three companies whose management is controlled by the same person, Company or shareholders holding the management control of the Company, and in more than a total of five companies traded on the exchange,

I will therefore act as an independent member of the Board of Directors of Aksa Akrilik Kimya Sanayii Anonim Şirketi. Pursuant to the related legislation, I also declare that should a situation arise that removes my independence, I would communicate this to the Board of Directors in order for it to be announced to the public, and that I would resign on principle.

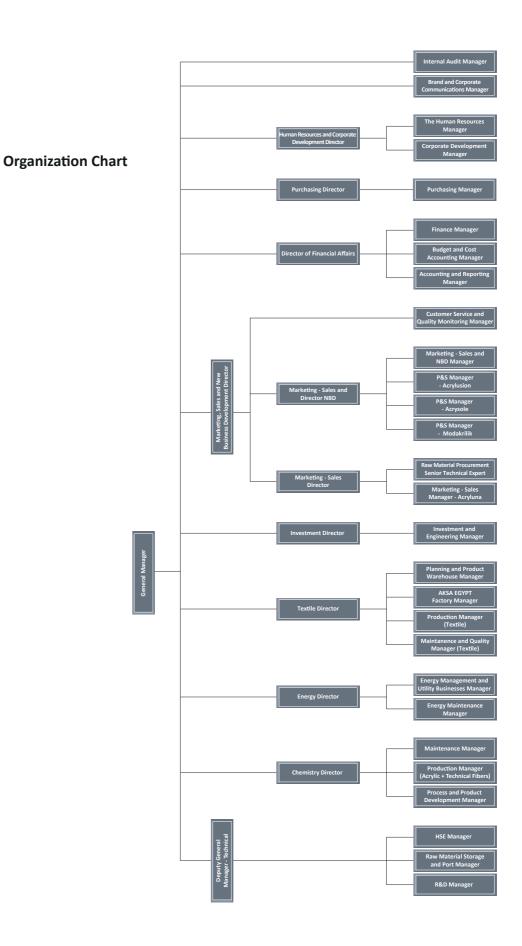
Sincerely,

Name and Surname : İlknur GÜR URALCAN

Date : 03.03.2017

Signature





Aksa Akrilik Kimya Sanayii A.Ş. 60 Annual Report 2018

Corporate Governance Principles Compliance Report SECTION I - STATEMENT OF COMPLIANCE WITH CORPORATE GOVERNANCE PRINCIPLES

In this era of global competition and change, the goal of Aksa Akrilik Kimya Sanayii A.Ş. ("Aksa", or "the Company") is to achieve change in corporate management practices alongside financial achievements, thereby remaining a company based on fair business practice. With this awareness, Aksa considers the creation of sustainable value for its stakeholders to be among its primary objectives. Aksa maintains its position as a reputable, innovative, hardworking, creative and equitable company, and its corporate and reliable stance, primarily in the eyes of its shareholders and investors, and also in those of its customers, employees and society at large by adhering to its long adopted Principles of Corporate Governance.

The reason behind determining and applying these Principles is to strengthen the trust of all Company stakeholders. In this regard, Aksa Akrilik Kimya Sanayii A.Ş. declares that it has committed itself to the application of Corporate Governance Principles, and that it will adopt the practices required by these Principles within the framework of current practices.

The Company abides by all obligatory corporate governance principles stipulated under the Capital Markets Board's Corporate Governance Communiqué numbered (II-17.1). Pursuant to Article 6 of the Capital Markets Board's Corporate Governance Communiqué numbered (II-17.1), the principle that is not available.

The reason for not applying the non-obligatory principles that are stipulated under Corporate Governance Communiqué numbered (II-17.1) of the Capital Markets Board are provided below:

- Since there are only independent Board members and licensed personnel in the committees in accordance with the "Corporate Governance Communiqué", no 4.5.5, 3 independent Board members are appointed in 3 committees, each at a maximum of 2 committees. Other Board members do not take part in the committees.
- ▶ In accordance with the 'Corporate Governance Communiqué", no 4.6.5, the remunerations and all other benefits provided to the members of the Board of Directors and senior executives are disclosed to the public through the Annual Report. Our disclosure is not on an individual basis and includes the Board of Directors and senior executives. The remuneration policy has been issued in writing and is added as an agenda item to the General Assembly meeting. In the current situation, personal salary information will not be disclosed.

There is no conflict of interest arising from the foregoing non-obligatory principles governed under the Capital Markets Board's Corporate Governance Communiqué numbered (II-17.1). In the future period, the necessary works will be conducted in consideration of the developments and practices in the regulation towards alignment with Corporate Governance Principles.

The following Corporate Governance Compliance Report (URF) and the Corporate Governance Information Form (PIF) can be accessed via the Corporate Governance and Corporate Governance Compliance Report sections of the Public Disclosure Platform (https://www.kap.org.tr/en/sirket-bilgileri/ozet/840-aksa-akrilik-kimya-sanayii-a-s)

Corporate Governance Compliance Report

	Yes	Partial	ON	Exempted	Exempted Not Applicable	Explanation
1.1. FACILITATING THE EXERCISE OF SHAREHOLDER RIGHTS						
1.1.2 - Up-to-date information and disclosures which may affect the exercise of shareholder rights are available to investors at the corporate website.	×					
1.2. RIGHT TO OBTAIN AND REVIEW INFORMATION						
1.2.1 - Management did not enter into any transaction that would complicate the conduct of special audit.	×					
1.3. GENERAL ASSEMBLY						
1.3.2 - The company ensures the clarity of the General Assembly agenda, and that an item on the agenda does not cover multiple topics.	×					
1.3.7 - Insiders with privileged information have informed the board of directors about transactions conducted on their behalf within the scope of the company's activities in order for these transactions to be presented at the General Shareholders' Meeting.					×	
1.3.8 - Members of the board of directors who are concerned with specific agenda items, auditors, and other related persons, as well as the officers who are responsible for the preparation of the financial statements were present at the General Shareholders' Meeting.	×					
1.3.10 - The agenda of the General Shareholders' Meeting included a separate item detailing the amounts and beneficiaries of all donations and contributions.	×					
1.3.11 - The General Shareholders' Meeting was held open to the public, including the stakeholders, without having the right to speak.	×					
1.4. VOTING RIGHTS						
${\it 1.4.1}$ - There is no restriction preventing shareholders from exercising their shareholder rights.	×					

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		Company Compliance Status	Complian	ice Status		9
	Yes	Partial	No	Exempted	Not Applicable	Explanation
1.4.2 - The company does not have shares that carry privileged voting rights.	×					
1.4.3 - The company withholds from exercising its voting rights at the General Shareholders' Meeting of any company with which it has crossownership, in case such cross-ownership provides management control.					×	
1.5. MINORITY RIGHTS						
1.5.1 - The company pays maximum diligence to the exercise of minority rights	×					
1.5.2 - The Articles of Association extend the use of minority rights to those who own less than one twenthieth of the outstanding shares, and expand the scope of the minority rights.	×					
1.6. DIVIDEND RIGHT						
1.6.1 - The dividend policy approved by the General Shareholders' Meeting is posted on the company website.	×					
1.6.2 - The dividend distribution policy comprises the minimum information to ensure that the shareholders can have an opinion on the procedure and principles of dividend distributions in the future.	×					
1.6.3 - The reasons for retaining earnings, and their allocations, are stated in the relevant agenda item.					×	
1.6.4 - The board reviewed whether the dividend policy balances the benefits of the shareholders and those of the company.	×					
1.7. TRANSFER OF SHARES						
1.7.1 - There are no restrictions preventing shares from being transferred.	×					

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Corporate Governance Compliance Report						
		Company	Complia	Company Compliance Status		1
	Yes	Partial	No	Exempted	Not Applicable	Ехріапапоп
2.1. CORPORATE WEBSITE						
2.1.1. - The company website includes all elements listed in Corporate Governance Principle 2.1.1.	×					
2.1.2 - The shareholding structure (names, privileges, number and ratio of shares, and beneficial owners of more than 5% of the issued share capital) is updated on the website at least every 6 months.	×					
2.1.4 - The company website is prepared in other selected foreign languages, in a way to present exactly the same information with the Turkish content.	×					
2.2. ANNUAL REPORT						
2.2.1 - The board of directors ensures that the annual report represents a true and complete view of the company's activities.	×					
2.2.2 - The annual report includes all elements listed in Corporate Governance Principle 2.2.2.	×					
3.1. CORPORATION'S POLICY ON STAKEHOLDERS						
3.1.1 - The rights of the stakeholders are protected pursuant to the relevant regulations, contracts and within the framework of bona fides principles.	×					
3.1.3 - Policies or procedures addressing stakeholders' rights are published on the company's website.	×					
3.1.4 - A whistleblowing programme is in place for reporting legal and ethical issues.	×					
3.1.5 - The company addresses conflicts of interest among stakeholders in a balanced manner.	×					

4.1.2 - The agenda and minutes of board meetings indicate that the board of directors discussed and approved strategy, ensured resources were adequately allocated, and monitored company and management performance.

	icable Expidite		
	Not App		
Company Compliance Status	Yes Partial No Exempted Not Applicable		
iny Comp	S S		
Compa	Partial		
	Yes		
		3.2. SUPPORTING THE PARTICIPATION OF THE STAKEHOLDERS IN THE CORPORATION'S MANAGEMENT	

	rt. X	×	
IN THE CORPORATION'S MANAGEMENT	3.2.1 - The Articles of Association, or the internal regulations (terms of reference/manuals), regulate the participation of employees in management.	3.2.2 -Surveys/other research techniques, consultation, interviews, observation method etc. were conducted to obtain opinions from stakeholders on decisions that significantly affect them.	

3.3. HUMAN RESOURCES POLICY

	×
3.3.1 - The company has adopted an employment policy ensuring equal	opportunities, and a succession plan for all key managerial positions.

S.S.Z Necrolatine in criteria are documented.	
3.3.3 - The company has a policy on human resources development,	
200000000000000000000000000000000000000	

and organises trainings for employees.	×
3.3.4 - Meetings have been organised to inform employees on the	
financial status of the company, remuneration, career planning,	

education and health.	×
3.3.5 - Employees, or their representatives, were notified of	
decisions impacting them. The oninion of the related	

Employees, or their representatives as Representative Board were notified of decisions impacting them. All employees are members of Representative Board and there is no any syndicate

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Corporate Governance Compliance Report

		Company	Complia	Company Compliance Status		1 1 1 1 1 1	
	Yes	Partial	No	Exempted	Not Applicable	Ev Pigniagion	
3.3.8 - The company ensures freedom of association and supports the right for collective bargaining.	×						ı
3.3.9 - A safe working environment for employees is maintained.	×						
3.4. RELATIONS WITH CUSTOMERS AND SUPPLIERS							ı
3.4.1 - The company measured its customer satisfaction, and operated to ensure full customer satisfaction.	×						1
3.4.2 - Customers are notified of any delays in handling their requests.	×						ı
3.4.3 - The company complied with the quality standards with respect to its products and services.	×						ı
3.4.4 - The company has in place adequate controls to protect the confidentiality of sensitive information and business secrets of its customers and suppliers.	×						
3.5. ETHICAL RULES AND SOCIAL RESPONSIBILITY							
3.5.1 - The board of the corporation has adopted a code of ethics, disclosed on the corporate website.	×						ı
3.5.2 - The company has been mindful of its social responsibility and has adopted measures to prevent corruption and bribery.	×						
4.1. ROLE OF THE BOARD OF DIRECTORS							l I
4.1.1 - The board of directors has ensured strategy and risks do not threaten the long-term interests of the company, and that effective risk management is in place.	×						1

Corporate Governance Compliance Report

		Company C	Company Compliance Status	tus	Evaluation 4
	Yes	Partial	No Exempted	oted Not Applicable	
4.2. ACTIVITIES OF THE BOARD OF DIRECTORS					
4.2.1 - The board of directors documented its meetings and reported its activities to the shareholders.	×				
4.2.2 - Duties and authorities of the members of the board of directors are disclosed in the annual report.	×				
4.2.3 - The board has ensured the company has an internal control framework adequate for its activities, size and complexity.	×				
4.2.4 - Information on the functioning and effectiveness of the internal control system is provided in the annual report.	×				
4.2.5 - The roles of the Chairman and Chief Executive Officer are separated and defined.	×				
4.2.7 - The board of directors ensures that the Investor Relations department and the corporate governance committee work effectively. The board works closely with them when communicating and settling disputes with shareholders.	×				
4.2.8 - The company has subscribed to a Directors and Officers liability insurance covering more than 25% of the capital.	×				
4.3. STRUCTURE OF THE BOARD OF DIRECTORS					
4.3.9 - The board of directors has approved the policy on its own composition, setting a minimal target of 25% for female directors. The board annually evaluates its composition and nominates directors so as to be compliant with the policy.	×				

Corporate Governance Compliance Report

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		Company Co	Company Compliance Status		
	Yes	Partial N	No Exempted	Not Applicable	EAPIGITACIO
4.3.10 - At least one member of the audit committee has 5 years of experience in audit/accounting and finance.	×				
4.4. BOARD MEETING PROCEDURES					
4.4.1 - Each board member attended the majority of the board meetings in person.	×				
4.4.2 - The board has formally approved a minimum time by which nformation and documents relevant to the agenda items should be supplied to all board members.	×				
4.4.3 - The opinions of board members that could not attend the meeting but did submit their opinion in written format, were presented to other members.				×	
4.4.4 - Each member of the board has one vote.	×				
4.4.5 - The board has a charter/written internal rules defining the meeting procedures of the board.	×				
4.4.6 - Board minutes document that all items on the agenda are discussed, and board resolutions include director's dissenting opinions if any.	×				
4.4.7 - There are limits to external commitments of board members. Shareholders are informed of board members' external commitments at the General Shareholders' Meeting.	×				
4.5. BOARD COMMITTEES					
4.5.5 - Board members serve in only one of the Board's committees.		×		There are only ir members of the of Directors and personnel in the Three (3) indepedence (3) committee (3) committee (3) committee (4) committees.	There are only independent members of the Board of Directors and licensed personnel in the committees. Three (3) independent Board Members are appointed in three (3) committees, each with a maximum of two (2) membership. The other board members are not included in the committees.

Aksa Akrilik Kimya Sanayii A.Ş.

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Allilual	report	2010	

		Company	Complia	Company Compliance Status		
	Yes	Partial	No	Exempted	Not Applicable	Lypianago
4.5.6 - Committees have invited persons to the meetings as deemed necessary to obtain their views.	×					
4.5.7 - If external consultancy services are used, the independence of the provider is stated in the annual report.					×	
4.5.8 - Minutes of all committee meetings are kept and reported to board members.	×					
4.6.FINANCIAL RIGHTS						
4.6.1 - The board of directors has conducted a board performance evaluation to review whether it has discharged all its responsibilities effectively.	×					
4.6.4 - The company did not extend any loans to its board directors or executives, nor extended their lending period or enhanced the amount of those loans, or improve conditions thereon, and did not extend loans under a personal credit title by third parties or provided guarantees such as surety in favour of them.	×					
4.6.5 - The individual remuneration of board members and executives is disclosed in the annual report.	×				The rem benefits membe Director with addressons to the p the part of the base individual the Boa senior e	The remunerations and all benefits provided to the members of the Board of Directors and executives with administrative responsibility are disclosed to the public through the annual report. Our disclosure is not on an individual basis and includes the Board of Directors and senior executives.

Corporate Governance Information Form

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1. SHAREHOLDERS	
1.1. Facilitating the Exercise of Shareholders Rights	
The number of investor meetings (conference, seminar/etc.) organised by the company during the year	In the year of 2018, 106 meetings are organised by the company as conferance call and meetings in person and we participated in a roadshow in London
1.2. Right to Obtain and Examine Information	
The number of special audit request(s)	There is one (1) special audit request in the General Assembly for the year 2017 dated 2 April 2018
The number of special audit requests that were accepted at the General Shareholders' Meeting	
1.3. General Assembly	
Link to the PDP announcement that demonstrates the information requested by Principle 1.3.1. (a-d)	https://www.kap.org.tr/tr/Bildirim/666796
Whether the company provides materials for the General Shareholders' Meeting in English and Turkish at the same time	Company provides materials for the General Shareholders' Meeting in English and Turkish at the same time
The links to the PDP announcements associated with the transactions that are not approved by the majority of independent directors or by unanimous votes of present board members in the context of Principle 1.3.9	
The links to the PDP announcements associated with related party transactions in the context of Article 9 of the Communique on Corporate Governance (II-17.1)	https://www.kap.org.tr/tr/Bildirim/727504
The links to the PDP announcements associated with common and continuous transactions in the context of Article 10 of the Communique on Corporate Governance (II-17.1)	https://www.kap.org.tr/tr/Bildirim/686941
The name of the section on the corporate website that demonstrates the donation policy of the company	Our corporate website at www.aksa.com/en, Investor Relations/Policies/Policy on Donations and Aids

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The relevant link to the PDP with minute of the General Shareholders' Meeting where the donation policy has been approved	https://www.kap.org.tr/tr/Bildirim/426564
The number of the provisions of the articles of association that discuss the participation of stakeholders to the General Shareholders' Meeting	12
Identified stakeholder groups that participated in the General Shareholders' Meeting, if any	Stakeholder groups that participated in the General Shareholders' Assembly is as of the link below. Representatives of Independent auditor, Corporate Governance Rating Company, Ministry of Commerce and Board of Directors and those who are not shareholder but requested, participated to General Assembly
1.4. Voting Rights	
Whether the shares of the company have differential voting rights	(No)
In case that there are voting privileges, indicate the owner and and percentage of the voting majority of shares.	
The percentage of ownership of the largest shareholder	39.59%
1.5. Minority Rights	
Whether the scope of minority rights enlarged (in terms of content or the ratio) in the articles of the association	Yes
If yes, specify the relevant provision of the articles of association.	17
1.6. Dividend Right	
The name of the section on the corporate website that describes the dividend distribution policy	Our corporate website at www.aksa.com/en, Investor Relations/Policies/Dividend Distrubition Policy
Minutes of the relevant agenda item in case the board of directors proposed to the general assembly not to distribute dividends, the reason for such proposal and information as to use of the dividend.	It was decided to distribute dividend in the General Assembly for the year 2017 dated 2 April 2018
PDP link to the related general shareholder meeting minutes in case the board of directors proposed to the general assembly not to distribute dividends	

General Assembly Meetings	
General Meeting Date	02.04.2018
The number of information requests received by the company regarding the clarification of the agenda of the General	
Shareholders' Meeting	-
Shareholder participation rate to the General Shareholders' Meeting	77.07%
onal chorach participation rate to the contract and chorach meeting	
Percentage of shares directly present at the GSM	2.07%
Percentage of shares represented by proxy	75%
Specify the name of the page of the corporate website that	Our corporate website at www.aksa.com/en,
contains the General Shareholders' Meeting minutes, and also	Investor Relations/General Assembly/Minutes
indicates for each resolution the voting levels for or against	of Assembly
Specify the name of the page of the corporate website that	Our corporate website at www.aksa.com/en,
contains all questions asked in the general assembly meeting	Investor Relations/General Assembly/Minutes
and all responses to them	of Assembly
The number of the relevant item or paragraph of General	
Shareholders' Meeting minutes in relation to related party	
transactions	9
The number of declarations by insiders received	
by the board of directors	0
The link to the related PDP general shareholder meeting	
notification	https://www.kap.org.tr/tr/Bildirim/666796

2. DISCLOSURE AND TRANSPARENCY	
2.1. Corporate Website	
Specify the name of the sections of the website providing the information requested by the Principle 2.1.1.	Our corporate website at www.aksa.com/en, the information requested by Principle 2.1.1. are provided as Corporate Governance, Policies, Material Disclosures, Financial Statements and Reports, Corporate sections under Investor Relations.
If applicable, specify the name of the sections of the website providing the list of shareholders (ultimate beneficiaries) who directly or indirectly own more than 5% of the shares.	Our corporate website at www.aksa.com/en, Investor Relations/Capital and Shareholding Structure.
List of languages for which the website is available	
2.2. Annual Report	
The page numbers and/or name of the sections in the Annual Report that demonstrate the information requested by principle 2.2.2.	Turkish and English
a) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on the duties of the members of the board of directors and executives conducted out of the company and declarations on independence of board members	Corporate Governance/CV of the Board of Directors
b) The page numbers and/or name of the sections in the Annual Report Other Information that demonstrate the information on committees formed within the board structure	Other Information
c) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on the number of board meetings in a year and the attendance of the members to these meetings	Other Information
ç) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on amendments in the legislation which may significantly affect the activities of the corporation	Other Information
d) The page numbers and/or name of the sections in the Annual Report Litigations that demonstrate the information on significant lawsuits filed against the corporation and the possible results thereof	Litigations
e) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on the conflicts of interest of the corporation among the institutions that it purchases services on matters such as investment consulting and rating and the measures taken by the corporation in order to avoid from these conflicts of interest	Other Information

f) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on the cross ownership subsidiaries that the direct contribution to the capital exceeds 5%	Other Information
g) The page numbers and/or name of the sections in the Annual Report that demonstrate the information on social rights and professional training of the employees and activities of corporate social responsibility in respect of the corporate activities that arises social and environmental results	Our corporate website at www.aksa.com/en, Sustainability section
3. STAKEHOLDERS	
3.1. Corporation's Policy on Stakeholders	
The name of the section on the corporate website that demonstrates the employee remedy or severance policy	Our corporate website at www.aksa.com/en, Investor Relations/Policies/ Compensation Policy
The number of definitive convictions the company was subject to in relation to breach of employee rights	13
The position of the person responsible for the alert mechanism (i.e. whistleblowing mechanism)	It is held by a independent organisation as "Ethical Line"
The contact detail of the company alert mechanism	0 - 800 - 211 - 0107 / 0 - 212 - 213 - 9718 / akkok@etikhat.com.tr
3.2. Supporting the Participation of the Stakeholders in the Corporation's Management	
Name of the section on the corporate website that demonstrates the internal regulation addressing the participation of employees on management bodies	Our corporate website at www.aksa.com/en, Human Resources section
Corporate bodies where employees are actually represented	Representation Board
3.3. Human Resources Policy	
The role of the board on developing and ensuring that the company has a succession plan for the key management positions	The succession plan for the key management positions is being prepared annually and be presented to Chairman
The name of the section on the corporate website that demonstrates the human resource policy covering equal opportunities and hiring principles. Also provide a summary of relevant parts of the human resource policy	Our corporate website at www.aksa.com/en, Human Resources/The Value Added to the Employees and Investor Relations/Policies/Women's Employment and Women's Board Membership Policy
Whether the company provides an employee stock ownership programme	(There isn't an employee stock ownership programme)

The name of the section on the corporate website that demonstrates the human resource policy covering discrimination and mistreatments and the measures to prevent them. Also provide a summary of relevant parts of the human resource policy.	Our corporate website at www.aksa.com/en, Human Resources/The Value Added to the Employees and Investor Relations
The number of definitive convictions the company is subject to in relation to health and safety measures	1
3.5. Ethical Rules and Social Responsibility	
The name of the section on the corporate website that demonstrates the code of ethics	Our corporate website at www.aksa.com/en, Investor Relations/Corporate Governance/Code of Ethics
The name of the section on the company website that demonstrates the corporate social responsibility report. If such a report does not exist, provide the information about any measures taken on environmental, social and corporate governance issues.	Our corporate website at www.aksa.com/en, Sustainability section
Any measures combating any kind of corruption including embezzlement and bribery	The actions against any kind of corruption including embezzlement and bribery is held by Company. The necessary awareness-raising and control activities are coordinated by the Human Resources and ethics representative. Ethical management in this direction is available under the ar human resources section of our corporate website (www.aksa.com/en), we have disciplinary rules governing ethical management and compliance with the Company rules.
4. BOARD OF DIRECTORS - I	
4.2. Activity of the Board of Directors	
Date of the last board evaluation conducted	21.12.2018
Whether the board evaluation was externally facilitated	No
Whether all board members released from their duties at the GSM	Yes
Name(s) of the board member(s) with specific delegated duties and authorities, and descriptions of such duties	With respect to the duty distribition among the Board of Directors, Mr. Mehmet Ali Berkman was appointed as the Chairman of the Board of Directors and Mr. Raif Ali Dinçkök as the Vice Chairman. There is no any other delagated duties and authorities
Number of reports presented by internal auditors to the audit committee or any relevant committee to the board	3

Specify the name of the section or page number of the annual report that provides the summary of the review of the effectiveness of internal controls Internal Control Mechanism	f the Chairman Mehmet Ali Berkman	the CEO	If the CEO and Chair functions are combined: provide the link to the relevant The CEO and Chair functions are not combined The CEO and Chair functions are not combined	Link to the PDP notification stating that any damage that may be caused by the members of the board of directors during the discharge of their duties is insured for an amount exceeding 25% of the company's capital	The name of the section on the corporate website that demonstrates current diversity policy targeting women directors Construction on the corporate website at www.aksa.com/en, Investor Relations/Policy	The number and ratio of female directors within the Board of Directors Number of 2 and %22 percentage
Specify the name of t provides the summar	Name of the Chairman	Name of the CEO	If the CEO and Chair f	Link to the PDP notific members of the boar insured for an amoun	The name of the sect current diversity polic	The number and ration

Name, Surname of Board Member	Whether Executive Director Or Not	Whether Independent Director Or Not	The First Election Date To Board	V Link To PDP Ir Notification That D Includes The C Independency T	Whether the Independent Director Considered By The Nomination Committee	Whether She/He is the Director Who Ceased to Satisfy The Independence or Not	Whether The Director Has At Least 5 Years' Experience On Audit, Accounting And/Or Finance Or
Mehmet Ali Berkman	Non-executive	Not independent	03.04.2017	2	Not considered		
Raif Ali Dinçkök	Non-executive	Not independent director	03.04.2017	2	Not considered		
Nilüfer Dinçkök Çiftçi	Non-executive	Not independent director	03.04.2017	2	Not considered		
Ahmet Cemal Dördüncü	Non-executive	Not independent director	03.04.2017	2	Not considered		
izer Lodrik	Non-executive	Not independent director	03.04.2017	2	Not considered		
Cengiz Taş	Executive	Not independent director	03.04.2017	2	Not considered		
Mehmet Abdullah Merih Ergin	Non-executive	Independent director	03.04.2017	https://www.kap.org. tr/tr/Bildirim/666796	Considered	ON	Yes
Başar Ay	Non-executive director	Independent	03.04.2017 https://v tr/tr/Bildirim/666796	03.04.2017 https://www.kap.org. tr/tr/Bildirim/666796	Considered	0	Yes
İlknur Gür Uralcan	Non-executive	Independent director	03.04.2017	https://www.kap.org. tr/tr/Bildirim/666796	Considered	0 N	Yes

4. Meeting Procedures of the Board of Directors	
4.4. Meeting Procedures of the Board of Directors	
Number of physical board meetings in the reporting period (meetings in person)	3
Director average attendance rate at board meetings	85%
Whether the board uses an electronic portal to support its work or not	Hayır
Number of minimum days ahead of the board meeting to provide information to directors, as per the board charter	At least 3 days
The name of the section on the corporate website that demonstrates information about the board charter	Our corporate website at www.aksa.com/en, Investor Relations//Corporate Governance/Board of Directors
Number of maximum external commitments for board members as per the policy covering the number of external duties held	While the maximum limit is not defined, nomination is accepted or not accepted by taking into consideration the duties of the candidates outside the Company in the election of board members. The Nominating Committee makes an evaluation on this issue and submits it to the Chairman of the Board of Directors.
4.5. Board Committees	
Page numbers or section names of the annual report where information about the board committees are presented	Board of Committees
Link(s) to the PDP announcement(s) with the board committee charters	"www.kap.org.tr/tr/Bildirim/210845, www.kap.org.tr/tr/Bildirim/279952

A BOARD OF DIRECTORS-III	
4.5. Board Committees-II	
Specify where the activities of the audit committee are presented in your annual report or website (Page number or section name in the annual report/website)	Audit Committee
Specify where the activities of the corporate governance committee are presented in your annual report or website (Page number or section name in the annual report/website)	Corporate Governance Committee
Specify where the activities of the nomination committee are presented in your annual report or website (Page number or section name in the annual report/website)	Corporate Governance Committee
Specify where the activities of the early detection of risk committee are presented in your annual report or website (Page number or section name in the annual report/website)	Early Risk Detection Committee

Composition of Board Committees-I

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Specify where the activities of the remuneration committee are presented in your annual report or website (Page number or	
section name in the annual report/website)	Corporate Governance Committee
4.6. Financial Rights	
Specify where the operational and financial targets and their achievement	
are presented in your annual report (Page number or section	
name in the annual report)	Targets and Actuals
Specify the section of website where remuneration policy for executive	Our corporate website at www.aksa.com/en, Investor Relations
and non-executive directors are presented.	/Policies/Policy On Remunerations
Specify where the individual remuneration for board members and senior	
executives are presented in your annual report (Page	
number or section name in the annual report)	Consolidated Financial Statements / Note 25

Names Of The Board Committees	Name of committees defined as "Other" in the first column	The Percentage Of Non- executive Directors	The Percentage Of Independent Directors In The Committee	The Number Of Meetings Held In Person	The Number Of Reports On Its Activities Submitted To The Board
Denetim Komitesi (Audit Committee) Kurumsal Yönetim Komitesi (Corporate Governance Committee) Riskin Erken Saptanması Komitesi (Committee of Early Detection of Risk)		100% 68% 100%	100% 68% 100%	70 4 4	6 7 9

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Üst Yönetim

İsmail Murat İnceoğlu

Assistant General Manager - Technic

Born in Istanbul in 1951, İsmail Murat İnceoğlu received his BSc in Textile Process Engineering from the Department of Textile at the University of Leeds (United Kingdom), where he also completed his master's studies. Mr İnceoğlu began his professional career at the Royal Mail UK and Braims Steel UK-Textile Testing Laboratory. In 1981, he started working at Ak-Al Tekstil as Production Operations Engineer, and later assumed the position of Production Manager at the Semi Worsted Hand-Knitting Plant. Mr İnceoğlu was involved in various high-level projects, primarily the merger of Ak-Al and Aksu, and he recently worked as Assistant General Manager for Technical and Quality. In March 2011, Mr İnceoğlu started working as Director of Technical and Administrative Services at Aksa, and he was appointed Plant Director in July 2011. As of September 2016, he has served as a Deputy General Manager - Technical.

Sabri Arca

Marketing, Sales and New Business Development Director

Born in 1960, Sabri Arca graduated from the Department of Business Administration at the University of Southern California (USA). He worked at Dinarsu T.A.Ş. between 1985 and 1989, and at Ak-Al between 1990 and 1994. Mr Arca was promoted to Assistant General Manager at Aksa in 1994, and since then he has held the positions of Administrative Assistant General Manager, Assistant General Manager of Purchasing, Assistant General Manager of New Business Development and Purchasing, and Director of New Business Development and Purchasing, respectively. In December 2011, Mr Arca was appointed Director of Marketing, Sales and New Business Development. On January 1, 2018 a new Assistant General Manager for Marketing, Sales and New Business Development was assigned.

Aydın Fethi Baytan

Human Resources and Corporate Development Director

Born in 1965, Aydın Fethi Baytan graduated from Boğaziçi University, Department of Computer Engineering in 1988. Afterwards, he began working at Bios Bilgisayar as a Software Development Specialist, and continued his career there as Project Manager. Between 1994 and 2000, he served as Information Technology Manager at Continent and subsequently, post-merger, at Carrefour. Joining Ak-Al Tekstil A.Ş. in 2000 as Information Technology Manager, Mr Baytan assumed the position of Assistant General Manager of Purchasing, Logistics and Systems Development in 2007. In December 2011, he joined Aksa as Purchasing Director. Currently, he serves as Director of Human Resources and Corporate Development Director.

Barış Devrimsel

Purchasing Director

Mr. Devrimsel began his career at Çelebi Ground Handling in 1997 and held the positions of Budget Planning, Control and Reporting Specialist, Plant Specialist, Plant Planning Manager and Marketing and Strategic Planning Manager. Between 2002-2005, he worked as Assistant General Manager at Havaş Ground Handling. In 2006, he started work at Aksa Acrylic and held the following positions, respectively: Assistant General Manager (Technical), Production Planning, Project Program Execution and Budget Monitoring Manager, Marketing & Sales Planning and Support Services Manager, Planning and Product Warehouse Manager. Mr. Devrimsel is a graduate of the Business Administration Department of the Middle East Technical University.

Ceyhan Arık

Investment Directo

Born in Afyon in 1978, Ceyhan Arık graduated from the Department of Industrial Engineering at Istanbul University in 2000. He started his career as a Production Planning Specialist at Bossa Tekstil A.Ş. in 2001. Between 2002 and 2007, he worked as Production and Material Planning Engineer at Areva Elektrik End. A.Ş. Starting his duty as Budgeting Specialist in the Investment Department at Aksa Akrilik Kimya Sanayii A.Ş. in 2007, he served respectively as Budget and Financing Specialist, Budget and Cost Accounting Deputy General

Manager, and Budget and Cost Accounting General Manager. He was appointed Investment and Engineering Manager in November 2015. As of September 2016, Arık has acted as a deputy Investment Director. As of January 1, 2018, a new Energy Director was assigned.

Didem Tuncbilek

Technical Fibers Marketing, Sales and New Business Development

He worked at Aksa in the following positions, respectively: Technology Engineer, Marketing Expert Engineer, Product Development Manager, Marketing and Sales Market Research Expert Engineer, Outdoor and Special Fibers Marketing and Sales Manager, Technical Fibers Marketing and Sales Manager. Born in 1975, Mr. Tunçbilek graduated from the Middle East Technical University, Department of Chemical Engineering.

Erdinç Kazak

Financial Affairs Manager, Corporate Governance Committee Member

Born in 1983, Erdinç Kazak began his career as an independent auditor at PricewaterhouseCoopers and then continued his progress as Senior Financial Control Expert at Turkcell İletişim Hizmetleri A.Ş. In 2011, he started working as a Reporting Expert at Aksa Akrilik Kimya Sanayii A.Ş., and subsequently served as Investor Relations and Reporting Manager, Accounting and Reporting Manager, Budget and Cost Accounting Manager and Financial Affairs Director in Proxy. As of January 1, 2018, he was designated Financial Affairs Director. Kazak graduated from the Business Management department at Marmara University in 2005, and has qualified as an Independent Accountant and Financial Advisor, an Independent Auditor of the Accounting and Auditing Standards Authority, and as an Advanced Level CMB/Corporate Governance Expert.

Gürcan Koman

Chemical Director

Born in Bursa in 1982, Gürcan Koman graduated from the Department of Chemical Engineering at Middle East Technical University in 2005. He started his career at Aksa Akrilik Sanayi in 2006. Within Aksa, he undertook the duties of Investment Engineer, Process Engineer and R&D Engineer; Fabric Pullout and Dope Areas Manager; Process and Product Development Manager. As of September 2016, he has acted as a deputy Chemical Director.

Haydar İnan

Textile Director

Born in Malatya in 1979, Haydar İnan graduated from the Department of Industrial Engineering at Istanbul University in 2001, and completed his Masters in Polymer Engineering at Yalova University in 2015. He started his career as a Human Resources Specialist for the Aksa Akrilik Kimya Sanayi's facilities in Yalova in 2002, and in 2005, he worked as a Specialist in the department of Investment Planning, and Industrial Engineer at the Ak-Al Tekstil's facilities in Yalova. Serving as a Production Planning Specialist at Ak-Al Tekstil facilities between 2006 and 2008, Mr İnan undertook his additional duty at Budget Planning in 2008, while he served as Budget and Strategic Planning Manager at Ak-Al's Central office in Istanbul between 2009 and 2011. He acted as Finance Manager in 2011, reporting to Akkök Holding's Chief Financial Officer. Mr İnan started to serve as Planning and Product Warehouse Manager at Aksa Akrilik Kimya Sanayi in 2012, and was appointed Textile Director in February 2015.

Serhan Belener

Acrylic Fibers Marketing and Sales Director

Born in 1977, Mr. Serhan Belener is a graduate of the International Trade Department of Boğaziçi University. He started his career in 2000 as Export Marketing Representative at Akpa Textile Export Marketing. Between 2004 and 2011, he worked as Sales and Marketing Manager at Ak-Al Tekstile Industry. Since 2011, he has worked as Export Marketing Manager, Sales Marketing Manager (Acrylic Fibers) at Aksa Acrylic. He is currently Sales Marketing Director (Acrylic Fibers) at Aksa Acrylic.

After 2018...(*)

- In line with the positive developments in acrylic fiber demand, on 5 February 2019, our company announced that it has once again expanded its capacity to that of the sector averages.
- ▶ Between 1 January and 6 March, the shares of the Company amounting to TL 3,645 (should be thousand?) have been bought within the framework of the buyback program and the Company's share in the total amount rose to 1.81%.
- > Top Management and Organization Change As of 1st of February 2019, it has been decided that;
- The name of the Marketing&Sales Directorate (Acrylic Fibers) be changed to "The Acryluna Marketing & Sales Directorate",
- The name of the Marketing&Sales (Technical Fibers) and the New Business Development Directorate be changed to "The Business Development Directorate",
- A Logistics and Planning Department be established and Mr. Haydar İnan who currenly acts as the Textile Director be appointed as the "Logistics and Planning Director".
- The name of the "Investment Directorate" be changed to "The Investment and Maintenance Directorate",
- The name of the Chemistry Directorate be changed to "The Plant Directorate",

Draft Amendment to the Articles of Association

> It has been resolved that Article 7 of the Articles of Association (entitled as Board of Directors) be amended in order to allow the Board of Directors to use the system of attending the meetings and voting in an electronic environment, an application be made to the Energy Market Regulation Board, the Capital Market Board and the Ministry of Customs and Trade to obtain necessary authorizations with respect to amendment to the Articles of Association pursuant to the draft amendment appended hereto, the draft amendment to be presented at the Annual General Meeting for approval in the format as approved by the Energy Market Regulation Board, the Capital Markets Board and the Ministry of Customs and Trade, provided that necessary authorizations are obtained from the Energy Market Regulation Board, the Capital Markets Board and the Ministry of Customs and Trade.

^(*) Major events for the year 2019 as of the date of the report

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Draft Amendment to the Articles of Association

PREVIOUS VERSION

THE BOARD OF DIRECTORS

ARTICLE 7 – In respect to the Turkish Commercial Code and the provisions of the Articles of Association, the Company shall be represented and managed by a Board of Directors consisting of a number of members to be appointed by the General Assembly for a maximum term of office of three years and at least five members. The same Board member may be re-elected.

The number and qualifications of the independent members of the Board of Directors shall be determined in accordance with the mandatory Corporate Governance principles of the Capital Markets Board.

Legal persons or real persons may be elected as members of the Board of Directors. If the legal entity is elected as a member of the Board of Directors, only one real person shall be registered and announced on behalf of and together with the related legal entity. It is also disclosed on the Company's website that the registration and announcement has been made. The real person registered in the name of the legal entity may attend the Board meetings and vote. The legal entity who is a member of the Board of Directors may change the real person registered in its name at any time.

Members of the Board of Directors shall be paid a monthly fee or a fee per meeting to be determined by the General Assembly. The regulations of the Capital Markets Board regarding the compulsory Corporate Governance principles are reserved.

Meeting and decision quorums of the Board of Directors are subject to the provisions of the Turkish Commercial Code.

In accordance with Article 390/4 of the Turkish Commercial Code, if none of the members requests a meeting, Board of Directors' decisions may also be made on a proposal made by a member on a certain matter, by taking the written approval of a majority of the total number of members of the Board of Directors,

The fact that the same proposal was made to all members of the Board of Directors is the validity condition of the decision to be taken in this manner. Approvals need not be on the same paper; however, it is necessary for the validity of the decision that all of the papers with approval signatures should be affixed to the minute book of the Board of Directors or converted into a decision containing the signatures of those in favor and passed on to the minute book.

NEW VERSION

THE BOARD OF DIRECTORS

ARTICLE 7 – In respect to the Turkish Commercial Code and the provisions of the Articles of Association, the Company shall be represented and managed by a Board of Directors consisting of a number of members to be appointed by the General Assembly for a maximum term of office of three years and at least five members. The same Board member may be re-elected.

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Those who are entitled to participate in the Board of Directors meeting of the Company may also attend these meetings in an electronic environment pursuant to Article 1527 of the Turkish Commercial Code. In accordance with the provisions of the Communiqué on the Assemblies to be conducted in an electronic Environment by Joint Stock Companies, the Company may establish an Electronic Meeting System that will allow the beneficiaries to participate and vote in an electronic environment and may also purchase services from such established systems. In the meetings to be held, it is ensured that the beneficiaries exercise their rights specified in the related legislation within the framework specified in the Communiqué through the system established in accordance with this provision of the Articles of Association of the Company or on the system for which support services are received.

Other Informations

The Company's other statements within the scope of the Capital Markets Board and the Turkish Commercial Code regulations are as follows:

During the activity period, the Company has acquired its own shares and as of 31 December 2018, they accounted for 1.56% of the Company's capital.

In 2018, there were no private or public audits in our Company.

There are no administrative or judicial sanctions imposed on the Company or the Board of Directors for any reason.

There were no legislative changes in 2018 which significantly changed the Company's activities.

There were no conflicts of interest between the Company and the institutions that provide services in areas such as investment consultancy and rating in 2018.

The Company has no unredeemed capital and the Company is not in a debt-choked status.

None of the Company's partnerships has a cross shareholding relationship.

Information regarding the benefits provided in accordance with the legislation to the related party transactions and balances, as well as the Board of Directors and the senior executives, is provided in footnote No. 25, titled Related Party Disclosures, in the Financial Statements section.

Information regarding the Company's financial resources is provided in footnote No. 6, titled "Financial Borrowings", in the Financial Statements section. There are no capital market instruments issued during the year or still active.

The decisions taken in the General Assembly were implemented.

There was no extraordinary meeting held within the year.

3 Board meetings were held during the activity period and the attendance rate of the members of the Board of Directors was 85%.

Litigations

There are various lawsuits filed in 2018 in favor of or against the Company, such as debt claims, business or administrative proceedings, and various lawsuits filed by the Company's shareholders. These lawsuits do not have a material impact on the Company's financial status and activities."

Aksa Akrilik Kimya Sanayii A.Ş. Annual Report 2018

Dividend Distribution Policy

In accordance with the provisions of the Turkish Commercial Code, the Capital Markets Board (CMB) Corporate Governance Communiqué, the Dividend Communiqué no II-19.1 and other CMB Legislation, Tax Legislation and other relevant legislation and also within the context of Article 25 of the Articles of Association, the Dividend Distribution Policy of our Company was determined as follows in a resolution taken in 2014.

1) In order to ensure that our partners achieve dividends regularly, in addition to return on shares, concerning the profits related to 2014 and the following years, at least 20% of the distributable profit is distributed annually within the framework of Article 25 of the Company's Articles of Association, provided that it doesn't conflict with existing regulations of the Capital Markets Board, and there aren't any negative economic conditions, and taking into consideration the Company's anticipated investment expenditures and other funds needed.

Within the framework of the provision of sub-paragraph (c) of Article 25 of the Articles of Association and the Company's "Remuneration Policy for the Members of the Board of Directors and Senior Executives", it will be possible to pay dividends to the Members of the Board of Directors depending on the General Assembly decision.

The entire amount of the dividend planned to be distributed, may be distributed only if it can be met from net distributable profits and other resources existing in statutory records.

- 2) There are no privileged shares in the Company. The dividends to be distributed to the shareholders are distributed equally to all of the existing shares in proportion to their share, as of the distribution date, regardless of their dates of issue and acquisition.
- 3) Dividend can be distributed in cash or by bonus shares or partially in cash and partially by bonus shares.
- 4) The dividend distribution date is determined by the General Assembly in accordance with the proposal of the Board of Directors provided that it is not contrary to the Capital Markets Board legislation, and starting no later than the end of the fiscal year of the General Assembly in which the distribution decision was taken.
- 5) Distributable dividend can be paid in equal or varying installments. The number of installments shall be determined by the General Assembly or by the Board of Directors, provided that it is expressly authorized by the General Assembly. In the event that the installment payment dates are determined by the Board of Directors, the payment dates shall be disclosed to the public, in the framework of the Capital Markets Board's regulations on material disclosures, within fifteen days following the date of the General Assembly.
- 6) Dividend advance payments may be distributed to the shareholders provided that such payments are in compliance with the relevant Capital Markets Board Legislation.
- 7) This "Dividend Distribution Policy" may be revised annually, taking into account the Company's financial performance, anticipated investment projects, and sectoral and economic conditions.

Risk Management

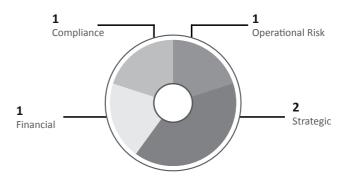
The Board of Directors of Aksa carries out its activities in a transparent, accountable, fair and responsible manner. The Board of Directors establishes internal control systems, including risk management and information systems and processes that aim at minimizing the effects of risks that would affect the stakeholders of the Company, particularly the shareholders, by obtaining the suggestions of the related committees of the Board of Directors.

A Risk Management Committee was established pursuant to article 378 of the Turkish Commercial Code No. 6102, to ensure the effective functioning of the committees within the Board of Directors.

The Committee reports every two (2) months and offers advice and recommendations to the Board of Directors upon early detection of any kind of strategic, financial, operational, etc. risks that may affect the Company, assessment of these risks, evaluation of their impact and probability, management and reporting of these risks in accordance with the Company's corporate risk-taking profile, implementation of the necessary measures in relation to the risks identified, consideration of these risks in decision-making mechanisms, and establishment and integration of effective internal control systems in this regard.

The Company's risk inventory is one of the most important follow-up tools used in Aksa's risk management activities. The risk inventory, created by considering sales, productivity, income generation capacity, profitability, indebtedness, and all future expectations depending on the corporate risk management policies of the Company, includes the company's operational, financial, reputational and strategic risks. Risks with high or very high level risk scores are monitored at the level of the Board of Directors. Detailed action plans are created for such risks, and a risk owner is assigned for each of these risks. The risk owner is responsible for managing the related risk within the framework of the agreed action plan. Thus, the risk management philosophy has become a permanent item on the agenda of routine business of Aksa executives. Updated in line with sectoral and institutional developments, this philosophy has become an integral part of the Company's applications.

The five (5) main risks with the highest scores in the Company's Risk Inventory were identified as critical in 2018. The summary of critical risks is as below and the Board of Directors is overseeing and taking action regarding these risks.



Specific processes have been developed according to the type of risks that may affect the Company's financial performance, regardless of whether they are critical or not. These risks are categorized mainly as Credit risk, Exchange Rate risk, Liquidity risk and Interest Rate risk, and they are included in footnote No. 26, titled "Nature and Extent of Risks Arising from Financial Instruments", in the Financial Statements section.

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Internal Control Mechanism

The existing internal control system is audited by the Internal Audit Department within the framework of the annual internal audit plan and the results of the audit are reported to the Audit Committee. The aim of this audit is the improvement of efficiency and productivity in the operations of the Company, ensuring reliability in financial reporting and compliance with the relevant laws and regulations. The efficiency of internal audit operations has been reviewed by the Audit Committee at 5 (five) meetings held throughout the year. Opinions of the internal auditor, external auditor, or other Company executives have also been obtained when required at these meetings.

The Internal Audit team contacts independent auditors when necessary within the scope of their activities.

By reviewing the structure and activities of the existing committees within the framework of the provisions of the Corporate Governance Communiqué of the Capital Markets Board, the Board of Directors has formed the Audit Committee, the Committee for Early Detection of Risk and the Corporate Governance Committee. The duties and responsibilities of the Nomination Committee and the Remuneration Committee are fulfilled by the Corporate Governance Committee.

Assessment of the Board of Directors Regarding Committees

The Committees come together to discuss the agenda items pertaining to themselves among the agenda of the Board of Directors and submit their opinions to the Board of Directors. Unless there is a specific reason to preclude their gathering, it is essential for them to come together to discuss the issue before the meeting.

Audit Committee

The Audit Committee is composed of independent members and is responsible for taking the necessary measures for the effective and transparent performance of all kinds of internal and external audit processes of the Company. The Committee also monitors the effective implementation of the internal control system managed within the Holding. In 2018, the Committee reported 9 (nine) times to the Board of Directors within the scope of all these responsibilities. The Audit Committee held one (1) meetings in total, five (5) of which were with the Independent Audit Company. At these meetings with the Independent Audit Company, information was received regarding audit work in process for the Company, and regarding the pre-examination before the year-end audit, and development areas were observed. The audit methodology, test methods applied and the audit findings after the year-end audit were assessed together with the Independent Audit Company.

At other meetings, the audit committee assessed the financial data published within the year, evaluated the effectiveness of internal audit systems and activities and the independent auditor selection process, and gave recommendations to the Board of Directors.

Corporate Governance Committee

The Corporate Governance Committee observed whether or not the corporate governance principles are applied in the Company. If not, the committee identified the reasons and the conflicts of interests arising due to not fully complying with these principles. The committee offered recommendations on optimizing corporate governance practices, and monitored the works of the Investor Relations unit. The duties of the Nomination Committee and Remuneration Committee are also carried out by the Corporate Governance Committee. Within the scope of these responsibilities, the Corporate Governance Committee managed to;

- > Undertake efforts to create a transparent system to identify, evaluate and train qualified candidates for the Board of Directors and executive management positions, and formulate the relevant policies and strategies,
- Make regular evaluations on the structure and efficiency of the Board of Directors, and to advise the Board on changes that can be made on these issues,
- Express their views in the determination of the recommendations regarding the principles of remuneration of the Board members and senior executives by taking into account the long-term goals of the Company,
- Make determinations regarding the criteria that can be used in the remuneration, depending on the performance of the Company and the member.

Early Detection of Risk Committee

The Early Detection of Risk Committee is responsible for early detection of risks that jeopardize the existence, development and continuity of the Company, applying the necessary measures and remedies in this regard, managing the related risks, and undertaking efforts to fulfill requirements. The Committee reviews the risk management systems at least once a year. The Committee reported to the Board of Directors six (6) times in line with the regulations, and met four (4) times within 2018.

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Committees of the Board of Directors

Audit Committee:

Name and Surname	Title	Commencement of Duty
İlknur Gür URALCAN Başar AY	Chairman of the Committee (Independent Member) Committee Member (Independent Member)	18.04.2017 18.04.2017

Corporate Governance Committee:

Name and Surname	Title	Commencement of Duty
Başar AY Mehmet Abdullah Merih ERGİN Erdinç KAZAK	Chairman of the Committee (Independent Member) Committee Member (Independent Member) Committee Member (Licensed Personnel)	18.04.2017 18.04.2017 18.04.2017

Early Detection of Risk Committee:

Name and Surname	Title	Commencement of Duty
Mehmet Abdullah Merih ERGİN	Chairman of the Committee (Independent Member)	18.04.2017
İlknur Gür URALCAN	Committee Member (Independent Member)	18.04.2017

Duties and Working Principles of the Audit Committee

1. Authorization

- The Committee is formed and authorized by the Board of Directors.
- The resolutions of the Committee are in an advisory capacity to the Board of Directors and the decisions taken by the Board of Directors is ultimate in the related matters.
- All resources and support necessary for the Committee to perform its duties are provided by the Board of Directors.

2. Membership

- The Committee consists of at least two members.
- All members of the Committee are elected from among independent Board members.
- The Chairman and the Members of the Committee are determined by the Board of Directors and disclosed to the public.

3. Meeting and Reporting

- The Committee meets at least 4 times a year and at least once every three months.
- The quorum for meetings and resolutions is the absolute majority of the total number of Committee members.
- The decisions taken in the Committee meetings are written down, signed by the members of the Committee and kept regularly.
- Meetings may be held at the company headquarters or at any other location where Committee members can easily access.
- Meetings may also be held by using technological means if members cannot come together.
- The Committee submits reports containing the results of meetings and activities to the Board of Directors.

4. Duties and Responsibilities

Independent External Audit

- The Committee takes the necessary measures to ensure that the independent external audit is conducted
 effectively, adequately and transparently. In this context, the Committee oversees the selection of an independent
 audit firm, the preparation of independent audit contracts to initiate the independent audit process and the work
 of the independent audit firm at all stages.
- The independent audit firm and the services to be received by the Company are determined by the Audit Committee and submitted to the Board of Directors for approval.
- The Committee reviews the audit scope and audit approach proposed by independent external auditors, informs and advises the Board of Directors about the issues that restrict or limit its operations.
- The Committee ensures that any significant problems identified during or after the audits carried out by the independent external auditors and their suggestions regarding the elimination of these problems are reached and discussed in a timely manner.
- The Independent audit firm submits in writing to the Committee, pertinent aspects of the Company's accounting policy and practices, alternative options within the framework of implementation and public disclosure of accounting principles with the Turkish accounting standards, their possible consequences and their implementation recommendations and also important correspondence with the Company management.

Accounting System and Financial Reporting

- The Committee oversees the functioning and effectiveness of the accounting system.
- The Committee takes into account the views of the Company's responsible managers and independent auditors
 regarding the accuracy, conformity to the accounting principles followed by the Company, of the annual and
 interim financial statements to be disclosed to the public. The Committee notifies the Board of Directors in
 writing, together with its assessments.

Internal Control

- The Committee monitors the operation and effectiveness of the Company's internal control system. For this
 purpose, the Company reviews the work, organizational structure, duties and working principles of the internal
 audit unit and makes recommendations to the Board of Directors.
- Informs the Board of Directors about the issues that limit the work of the internal auditors and the efficiency of their activities and advises the Board on these issues.
- The Committee reviews and evaluates the internal audit report issued by the Company's internal audit unit. The Committee airs its opinions to the Board of Directors on the important issues in the internal audit report and on the warnings and recommendations regarding these issues.

Other Responsibilities

- The Committee reviews complaints from shareholders and stakeholders regarding the Company's accounting and internal control system and independent audit. It determines the methods and criteria to be followed so that such complaints and notifications reach the Committee within the framework of the confidentiality principle.
- The Committee also carries out other surveillance and monitoring activities requested by the Board of Directors.
- Performs other duties assigned/to be assigned to the committee by the CMB regulations and the Turkish Commercial Code.
- In fulfilling its duties, the Committee;
- > May invite the manager it deems necessary to its meetings to obtain his/her opinions.
- > Uses independent experts' opinions on the subjects it needs for its activities. The cost of the consultancy services required by the Committee is paid by the Company.
- > In order to ensure the effectiveness of its work, it may form sub-working groups consisting of people with sufficient experience and knowledge in internal audit, financial reporting and independent audit, to be elected from amongst its members and/or from the outside.

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Corporate Governance Committee - Tasks and Working Principles

1. Authorization

• The Committee is formed and authorized by the Board of Directors. The duties of the Nomination and Remuneration Committee will be fulfilled by the Corporate Governance Committee within the framework of the following principles:

- The resolutions of the Committee are advisory to the Board of Directors and the Board of Directors is the final decision maker in related matters.
- All resources and support necessary for the Committee to fulfill its duties are provided by the Board of Directors.

2. Structure of the Committee

- The Committee consists of at least two members.
- The Chairman of the Committee is elected from among the independent Board members.
- In the event that the Committee consists of two members, both of them shall be appointed from among the non-executive members of the Board of Directors. If there are more than two members, then the majority of them shall be appointed from among the non-executive members of the Board of Directors
- The CEO / General Manager cannot take part in the committees.
- The Chairman and the members of the Committee shall be determined by the Board of Directors and disclosed to the public.

3. Meeting and Reporting

- Committees meet at least once a year, as often as necessary for the effectiveness of their work.
- The quorum for meetings and resolutions is the absolute majority of the total number of Committee members.
- The resolutions taken at the Committee meetings are written down, signed by the Committee members and kept regularly.
- Meetings may be held at the Company headquarters or at any other venue easily accessible by the Committee members. Meetings may also be held by using other technological means if members cannot come together.
- · The Committee submits reports containing the results of the meetings and activities to the Board of Directors.

4. Duties and Responsibilities

4.1. Corporate Governance

- The Committee ensures the establishment and adoption of Corporate Governance Principles within the Company.
- The Committee determines whether the Corporate Governance Principles are applied or not, if not implemented, determines the rationale and conflicts of interest arising due to noncompliance with these principles and makes recommendations to the Board of Directors for improvement.
- The Committee oversees the work of the Investor Relations Unit. It advises the Board of Directors to maintain effective communication with the shareholders and to resolve any disputes that may arise.
- The Committee submits the transactions that are alleged to be illegal or unethical to the Company by the stakeholders to the Audit Committee and ensures the necessary coordination.
- The Committee carries out other activities that may be evaluated within the scope of Corporate Governance as requested by the Board of Directors.

4.2. Nomination

• The Committee establishes a transparent system for identifying, evaluating and training candidates for the Board of Directors and determining policies and strategies in this regard.

- The Committee makes regular assessments on the structure and efficiency of the Board of Directors and presents its recommendations to the Board of Directors on the possible amendments to these issues.
- The Committee determines and supervises the approaches, principles and practices regarding the performance evaluation and career planning of the members of the Board of Directors and senior executives.
- In the selection of the independent members of the Board of Directors, the Committee evaluates the proposals for candidates for independent membership, including from the management and the shareholders, by taking into consideration the candidate's independence criteria, and submits its assessment in a report to the Board of Directors for approval.
- In order to ensure the minimum number of independent members of the Board of Directors to be reestablished if there is a drop in the membership of the Independent Board of Directors, the Committee shall make an assessment for the election of independent members to the vacant positions to serve until the first Annual General Meeting to be held. It submits the results of its assessment to the Board in writing.

4.3. Remuneration

- The Committee determines the suggestions of the members of the Board of Directors and senior executives regarding the remuneration principles by taking into consideration the long-term objectives of the Company.
- The Committee determines the criteria that can be used in remuneration in connection with the performance
 of the Company and the member. It submits its recommendations to the Board of Directors regarding the
 fees to be paid to the members of the Board of Directors and senior executives, taking into account the degree
 of fulfillment of the criteria.
- In fulfilling its duties, the Committee;
- May invite the manager it deems necessary to its meetings to obtain his/her opinions.
- > Uses the opinions of independent experts on the subjects that are needed for its activities. The cost of the consultancy services required by the Committee shall be borne by the company.
- In order to ensure the effectiveness of its work, may create sub-working groups composed of people with sufficient experience and knowledge to be chosen from among its members and/or from the outside.

Duties and Working Principles of the Committee for the Early Detection of Risk

1. Authorization

- The Committee is formed and authorized by the Board of Directors.
- The resolutions of the Committee are in an advisory capacity to the Board of Directors and the decisions taken by the Board of Directors is ultimate in the related matters.
- All resources and support necessary for the Committee to fulfill its duties are provided by the Board of Directors.

2. Structure of the Committee

- The Committee consists of at least two members.
- The Chairman of the Committee is elected from among the Independent Board Members.
- In the event that the Committee consists of two members, both of them shall be appointed from among the non-executive members of the Board of Directors. If there are more than two members, then the majority of them shall be appointed from among the non-executive members of the Board of Directors
- The CEO/General Manager cannot take part in the committees.
- The Chairman and the members of the Committee are determined by the Board of Directors and disclosed to the public.

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3. Meeting and Reporting

• The Committee convenes at least once a year, as often as necessary for the effectiveness of its activities. The quorum for meetings and resolutions is the absolute majority of the total number of Committee members.

- The resolutions taken at the Committee meetings are written down, signed by the Committee members and kept regularly.
- Meetings may be held at the Company headquarters or at any other venue easily accessible by the Committee members. Meetings may also be held by using other technological means if members cannot come together.
- The Committee submits the reports containing the meeting and activity results to the Board of Directors every two months. Such reporting should also be shared with the independent auditor.

4. Duties and Responsibilities

- The Committee conducts studies to ensure the early identification of risks that may endanger the existence, development and continuity of the Company, to implement the necessary measures regarding the identified risks and to manage the risk.
- The Committee reviews risk management systems at least once a year.
- The Committee collaborates with those responsible for coordinating corporate risk management, examines reports and if deemed necessary, meets with the related risk holders.
- In fulfilling its duties, the Committee;
- > When deemed necessary, may request information, opinions and reports from the relevant units and may invite the relevant managers to its meetings to seek their opinions.
- > Uses the opinions of independent experts on the subjects that are needed for their activities. The cost of the consultancy services required by the Committee shall be borne by the company.
- > In order to ensure the effectiveness of its work, may create sub-working groups composed of people with sufficient experience and knowledge to be chosen from among its members and/or from the outside.

Summary of the 2018 Subsidiary Company Report Prepared By the Board of Directors of Aksa Akrilik Kimya Sanayii A.Ş. Pursuant to Article 199 of the Turkish Commercial

Pursuant to Article 199 of the Turkish Commercial Code No. 6102, which came into force on July 1, 2012, the Board of Directors of Aksa is obliged to prepare a report within the first three months of the fiscal year about the relations of the Company with its controlling shareholder and the subsidiaries of the controlling shareholder, and to include the conclusion part of this report in the annual report. The necessary explanations on related party transactions made by Aksa are provided in footnote No. 25 of the financial report. It is stated in the Commitment report prepared by the Board of Directors of Aksa that, "An appropriate counter action was taken in all transactions made in 2018 by Aksa with its controlling shareholders or subsidiaries, according to the circumstances known by us at the time the transaction was made or the measure was taken or avoided, and any measure that was taken or avoided didn't cause any damage to the Company, and in this context, it is concluded that no damage that would require compensation was encountered".

Targets and Actuals

Our Company's expectations for the end of 2018 and the evaluations of realizations at the end of 2018 are as follows.

	Target (USD million)	Actual (USD million)
Net Sales	820-875	732
Fibers ^(*)	786-833	700
Energy	30-37	30
Other ^(**)	4-5	2
Export	315-335	333
Investment(***)	130-140	45
	Target (%)	Actual (%)
Capacity Utilization Rate ^(*)	97%	82%
EBITDA Margin (Profit before interest, tax, depreciation)	15%-17%	16%

^(*) Our company reduced its capacity by 20% on 16 August 2018 and went through an additional 20% capacity reduction on 26 September 2018 due to the excessive hike in raw material prices and the contraction in our market. As a reflection of this, the capacity utilization rate and the net sales came in below our expectations.

^(**) Other income materialized lower than expected in USD terms, since it is incurred in TL.

^(***) Due to the conditions in 2018, some investments planned for the year were postponed to the following periods.

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Statement of Responsibility

STATEMENT OF RESPONSIBILITY AS PER ARTICLE 9 OF THE CAPITAL MARKETS BOARD COMMUNIQUE SERIAL: II- 14.1 ON PRINCIPLES REGARDING FINANCIAL REPORTING IN CAPITAL MARKETS

UPON THE APPROVAL OF THE ANNUAL REPORT, THE BOARD OF DIRECTORS';

DECISION DATE: 06/03/2019 DECISION NUMBER: 2019/10

We hereby declare that,

The 2017 annual report, which was prepared pursuant to the provisions of the Capital Markets Board's (CMB) Communiqué Serial: II-14.1 on "Principles Regarding Financial Reporting in Capital Markets" ("Communiqué"), and in compliance with the format and content specified by the CMB and the relevant legislations;

- Was examined by our side;
- Did not include any explanation contrary to the facts with respect to important matters or any gaps that could be misleading as of the date when the explanation was made, to the extent of the information we have, as per our duty and responsibility within the Company;
- To the extent of the information we have, as per our duty and responsibility within the Company, the Annual Report, which was prepared in accordance with the relevant Communiqué, solely reflects the truth regarding the development and performance of the business; and along with those under the scope of consolidation, reflects the truth regarding the Company's financial status, together with the significant risks and uncertainties it faces, and that we are liable for the statement made.

Yours Faithfully,

İlknur Gür Uralcan Chairman of the Audit Committee

Basar Av Member of the Audit Committee Erdinc Kazak **Director of Financial Affairs**

Dividend Distribution Proposal

Dear Shareholders,

We are presenting our activity data and financial tables for 2018.

In line with our dividend distribution policy, the distributable profit of our Company for 2018 is as below and will be submitted for the approval of the General Assembly.

The net period profit appearing on the consolidated financial statements drawn up within the framework of the provisions of Communiqué No. 14.1, Series II, of the Capital Markets Board is TL 224,295,974.00. The net profit for the period, based on the financial statements prepared in accordance with the provisions of Tax Procedure Law, stands at TL 141,090,484.25.

Out of the TL 224,295,974.00 net profit for the period included in the consolidated financial statements established within the framework of the provisions of the Capital Market Board's Communiqué Serial: II, No: 14.1;

- No amounts shall be set aside since the General Legal Reserves in our records didn't reach the upper limit defined in the provisions of both Article 519, Paragraph 1 of the Turkish Commercial Code, as well as subparagraph (a) of Article 25 of the Company's Articles of Association,
- The first dividend of TL 9,250,000.00 (the gross dividend amount corresponding to a nominal share of TL 1.00 is TL 0.05 and the gross rate of dividend is 5%), which corresponds to 5% of the Company's total paid capital of TL 185,000,000.00, be distributed to our shareholders in cash within the framework of Article 25 of the Company's Articles of Association,
- Of the remaining TL 215,045,974.00, TL 195,452,500.00 (the gross dividend amount corresponding to a nominal share of TL 1.00 is TL 1.0565 and the gross rate of dividend is 105.65%) be distributed to shareholders as second dividend in accordance with Article 25 of the Company's Articles of Association,
- allocating a General Legal Reserve of TL 19,545,250.00 for the distributed second dividend,
- It was decided that the remaining amount would be retained as Extraordinary Reserves.
- The total of 1st and 2nd dividends to be distributed to our shareholders is equal to TRY 204,702,500.00. (The dividend amount contributing to shares with a nominal value of TRY 1.00 is equal to gross TRY 1.1065, and the dividend gross share is equal to 110.65%.)
- Distribution of dividend amounts in cash shall take place on April 9, 2019.

We submit the profit distribution proposal for the approval of the General Assembly regarding:

Dear Partners, we pay our respects to you and wish that the coming years may bring happy and successful days for our country, Company and us all.

The Board of Directors

Aksa Akrilik Kimya Sanayii A.Ş. 96

Decision Date : 06.03.2019 Decision Number: 2019/10

Members of the Board of Directors of AKSA AKRİLİK KİMYA SANAYİİ ANONİM ŞİRKETİ took the following decision in compliance with Article 390/4 of the Turkish Commercial Code:

The Annual Reports, the Corporate Governance Compliance Report and the Corporate Governance Information Form of the Company for the year 2018 that were handed over with the report No. 2019/05 and dated 06.03.2019 of the Audit committee be approved and published on the Public Disclosure Platform (KAP)

YÖNETİM KURULU ÜYELERİ

Mehmet Ali BERKMAN Chairman of the Board

Nilüfer DİNÇKÖK ÇİFTÇİ **Board Member**

izer LODRİK **Board Member**

Mehmet Abdullah Merih ERGİN Independent Board Member

İlknur Gür Uralcan

Independent Board Member

Raif Ali DİNÇKÖK Vice Chairman of the Board

Ahmet Cemal DÖRDÜNCÜ **Board Member**

Cengiz TAS **Board Member** General Manager

Independent Board Member





YÖNETİM KURULUNUN YILLIK FAALİYET RAPORUNA İLİŞKİN BAĞIMSIZ DENETÇİ RAPORU

Aksa Akrilik Kimya Sanayii A.Ş. Genel Kuruluna

Aksa Akrilik Kimya Sanayii A.Ş. ("Şirket") ile bağlı ortaklıklarının ("Grup") 1/1/2018-31/12/2018 hesap dönemine ilişkin yıllık faaliyet raporunu denetlemiş bulunuyoruz.

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Görüşümüze göre, yönetim kurulunun yıllık faaliyet raporu içinde yer alan konsolide finansal bilgiler ile Yönetim Kurulunun Grup'un durumu hakkında yaptığı irdelemeler, tüm önemli yönleriyle, denetlenen tam set konsolide finansal tablolarla ve bağımsız denetim sırasında elde ettiğimiz bilgilerle tutarlıdır ve gerçeği yansıtmaktadır.

2) Görüşün Dayanağı

Yaptığımız bağımsız denetim, Sermaye Piyasası Kurulu'nca yayımlanan bağımsız denetim standartlarına ve Kamu Gözetimi, Muhasebe ve Denetim Standartları Kurumu (KGK) tarafından yayımlanan Türkiye Denetim Standartlarının bir parçası olan Bağımsız Denetim Standartlarına (BDS'lere) uygun olarak yürütülmüştür. Bu Standartlar kapsamındaki sorumluluklarımız, raporumuzun Bağımsız Denetçinin Yıllık Faaliyet Raporunun Bağımsız Denetimine İlişkin Sorumlulukları bölümünde ayrıntılı bir şekilde açıklanmıştır. KGK tarafından yayımlanan Bağımsız Denetçiler için Etik Kurallar (Etik Kurallar) ve bağımsız denetimle ilgili mevzuatta yer alan etik hükümlere uygun olarak Grup'tan olduğumuzu beyan ederiz. Etik Kurallar ve mevzuat kapsamındaki etiğe iliskin diğer sorumluluklar da tarafımızca yerine getirilmiştir. Bağımsız denetim sırasında elde ettiğimiz bağımsız denetim kanıtlarının, görüşümüzün oluşturulması için yeterli ve uygun bir dayanak oluşturduğuna inanıyoruz.

3) Tam Set Konsolide Finansal Tablolara İlişkin Denetçi Görüşümüz

Grup'un 1 Ocak - 31 Aralık 2018 hesap dönemine ilişkin tam set konsolide finansal tabloları hakkında 14 Şubat 2019 tarihli denetçi raporumuzda olumlu görüş bildirmiş bulunuyoruz.

4) Yönetim Kurulunun Yıllık Faaliyet Raporuna İlişkin Sorumluluğu

Grup yönetimi, 6102 sayılı Türk Ticaret Kanununun (TTK) 514 ve 516 ncı maddelerine ve Sermaye Piyasası Kurulu'nun ("SPK") II-14.1 No'lu "Sermaye Piyasasında Finansal Raporlamaya İlişkin Esaslar Tebliği"ne ("Tebliğ") göre yıllık faaliyet raporuyla ilgili olarak aşağıdakilerden sorumludur:

- a) Yıllık faaliyet raporunu bilanço gününü izleyen ilk üç ay içinde hazırlar ve genel kurula sunar.
- b) Yıllık faaliyet raporunu; Grup'un o yıla ait faaliyetlerinin akışı ile her yönüyle finansal durumunu doğru, eksiksiz, dolambaçsız, gerçeğe uygun ve dürüst bir şekilde yansıtacak şekilde hazırlar. Bu raporda finansal durum, konsolide finansal tablolara göre değerlendirilir. Raporda ayrıca, Grup'un gelişmesine ve karşılaşması muhtemel risklere de açıkça işaret olunur. Bu konulara ilişkin yönetim kurulunun değerlendirmesi de raporda yer alır.
- c) Faaliyet raporu ayrıca aşağıdaki hususları da içerir:
- Faaliyet yılının sona ermesinden sonra Grup'ta meydana gelen ve özel önem taşıyan olaylar,
- Grup'un araştırma ve geliştirme çalışmaları,
- Yönetim kurulu üyeleri ile üst düzey yöneticilere ödenen ücret, prim, ikramiye gibi mali menfaatler, ödenekler, yolculuk, konaklama ve temsil giderleri, ayni ve nakdî imkanlar, sigortalar ve benzeri teminatlar

Yönetim kurulu, faaliyet raporunu hazırlarken Gümrük ve Ticaret Bakanlığının ve ilgili kurumların yaptığı ikincil mevzuat düzenlemelerini de dikkate alır.

5) Bağımsız Denetçinin Yıllık Faaliyet Raporunun Bağımsız Denetimine İlişkin Sorumluluğu

Amacımız, TTK hükümleri ve Tebliğ çerçevesinde yıllık faaliyet raporu içinde yer alan konsolide finansal bilgiler ile Yönetim Kurulunun yaptığı irdelemelerin, Grup'un denetlenen konsolide finansal tablolarıyla ve bağımsız denetim sırasında elde ettiğimiz bilgilerle tutarlı olup olmadığı ve gerçeği yansıtıp yansıtmadığı hakkında görüş vermek ve bu görüşümüzü içeren bir rapor düzenlemektir.

Yaptığımız bağımsız denetim, BDS'lere ve Sermaye Piyasası Kurulu'nca yayımlanan bağımsız denetim standartlarına uygun olarak yürütülmüştür. Bu standartlar, etik hükümlere uygunluk sağlanması ile bağımsız denetimin, faaliyet raporunda yer alan konsolide finansal bilgiler ve Yönetim Kurulunun yaptığı irdelemelerin konsolide finansal tablolarla ve denetim sırasında elde edilen bilgilerle tutarlı olup olmadığına ve gerçeği yansıtıp yansıtmadığına dair makul güvence elde etmek üzere planlanarak yürütülmesini gerektirir.

Bu bağımsız denetimi yürütüp sonuçlandıran sorumlu denetçi Ferzan Ülgen'dir.

Güney Bağımsız Denetim ve Serbest Muhasebeci Mali Müşavirlik Anonim Şirketi A member firm of Ernst & Young Global Limited



6 Mart 2019 İstanbul, Türkiye

AKSA AKRİLİK KİMYA SANAYİİ A.Ş.

1 Ocak - 31 Aralık 2018 Hesap Dönemine Ai Konsolide Finansal Tablolar ve Bağımsız Denetci Raporu